STATE OF NEW JERSEY

Office of State Treasurer

Trenton, N. J.

Department of Municipal Accounts
File No. 92

September 8, 1926

Mr. Paul A. Volcker,
City Manager,
Cape May, N. J.

Dear Mr. Volcker,

If what has been accomplished in Cape May is a proper indication of what City Manager Government can accomplish I would like to see more of our municipalities operating under this form of municipal government.

I do not believe that what has been accomplished in Cape May could be duplicated in many of the other municipalities of the State for the reason that it is largely a question of personality and I doubt very much whether there are enough Volckers to go around.

I sincerely hope that what you have done for the city is appreciated. I realize perhaps better than many others what has been accomplished in the face of almost insurmountable difficulties.

I congratulate the City of Cape May on its choice of City Manager.

Yours very truly,

WALTER R. DARBY

Commissioner of Municipal Accounts.

Resolution No. 160

RESOLVED BY THE CITY COUNCIL OF THE CITY OF CAPE MAY, HERE ASSEMBLED:

That it is with a great deal of reluctance the resignation of Paul A. Volcker, City Manager, is accepted. We feel that the acceptance of such a resignation should not be made unless accompanied by an expression of sincere appreciation for the manner in which this office has been conducted during the last five and one half years. Also, we feel mention should be made of the great constructive work carried on by him during this term, not only in the rehabilitation of the plant of Cape May but on account of the constructive and intelligent method in which our finances have been put in the workable shape in which they are found today. Also, it should be mentioned that, in our opinion, Cape May has been more constructively advertised and in a more intelligent manner in the last five and one half years than has ever been approximated before. This, we are positive, will bear fruit for some time to come.

It seems to us that no better testimony can be offered as to the success of the City Manager form of government in Cape May City, that has been exemplified in the person of Mr. Volcker, as City Manager, than the fact that the Council met with no opposition at the time of their re-election at the end of the first term, a year and one half ago.

We feel, therefore, that not only are we expressing our own thoughts but that they are concurred in by the substantial majority of the citizenry and taxpayers of the community.

Cape May's loss, in this instance, is Teaneck's gain and we wish for you, Mr. Volcker, unmeasurable success in your new undertaking.

Passed unanimously on Nov. 25, 1930,
T. Lee Lemmon, City Clerk.

Jno E Chalk

CITY COUNCIL

WILLIAM R. SHEPPARD,
MAYOR
JERE E. CHAMBERS,
COUNCILMAN
SAMUEL M. SCHELLENGER,
COUNCILMAN

CITY OF CAPE MAY, N.J.
TWENTY MILES AT SEA

PAUL A. VOLCKER
CITY MANAGER

T. LEE LEMMON,
CITY CLERK
E. W. LLOYD,
CITY SOLICITOR
J. C. LITTLE,
CITY TREASURER
G. C. HUGHES,
COLLECTOR
L. E. MILLER, JR.,
CITY ENGINEER

November 25, 1930

Resolution offered by Mr. Schellenger who moves its adoption.

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SIGNED William R. Sheppard, Mayor.
Jere E. Chambers
Samuel M. Schellenger
City Council

Unanimously passed

T. Lee Lemmon
City Clerk

WILLIAM R. SHEPPARD,
MAYOR
JERE E. CHAMBERS,
COUNCILMAN
SAMUEL M. SCHELLENGER,
COUNCILMAN

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CITY TREASURER
G. C. HUGHES,
COLLECTOR
L. E. MILLER, JR.,
CITY ENGINEER

September 30th, 1931

Mr Paul A Volcker,
Township Manager,
Teaneck, N.J.

My dear Mr Volcker,

Several weeks ago commissioner Darby of the New Jersey State Department of Municipal Accounts held a conference here in the City Hall with the Concil on the present state of Cape May's finances.

During this conference he made one statement which I believe you would like to know of particularly in view of the work you did in unraveling the tangled financial situation you found here. This remark was to the effect that since you have left much if not all of the gains made in the past five years have been lost. I am particularly writing this to you in the thought that a record of it may prove useful to you sometime in the future.

With kindest personal regards and best wishes for your continued success, I am,

Sincerely,

S. Schellenger

Councilman.

PERSONAL DATA AND PROFESSIONAL RECORD

of PAUL A. VOLCKER

1. PERSONAL.

Born 1889, in New Jersey. Married, four children. Episcopalian.

2. EDUCATION.

Graduate Civil Engineer, Class of 1911 Rensselaer Polytechnic Institute, Troy, N.Y. Registered Professional Engineer, Pennsylvania and New Jersey. Member of Honorary Engineering Societies of Sigma Xi and Tau Beta Pi.

3. EXPERIENCE.

a. July 1911 to April 1914.
With the New York State Engineer's Department. On Barge Canal construction work as assistant engineer. In responsible charge of construction of bridge abutments and superstructures, locks, cofferdams, dredging, dam, power house, etc.

b. April 1914 to January 1916.
With the New York State Highway Commission. On road construction as assistant engineer. Designs, surveys and estimates; Bituminous, brick and macadam road construction.

c. January 1916 to November 1922.
With City of Lebanon, Pennsylvania (An industrial city of 25,000 population, commission governed) as CITY ENGINEER. Planned and completed one and one-half million dollars worth of public improvements, without legal entanglements. Work done included: sewage disposal plant, sanitary sewers, flood prevention project, storm sewers, paving (all types), culverts and bridges, new water supply.

d. November 1922 to May 1925.
With Lebanon Chamber of Commerce as GENERAL MANAGER. Built up membership and finances; carried through a varied program of constructive work, one phase of which was commented upon editorially by Saturday Evening Post.

Made Industrial Survey, assisted in Agricultural Survey, conducted Community Campaigns, worked with merchants on retail problems, staged pageants, etc. Brought Lebanon Chamber of Commerce to front rank among the Chambers of the State.

e. May 1925 to November 1930.
With City of Cape May, New Jersey (a seashore resort city) as CITY MANAGER. City brought out of financial chaos and rehabilitated physically through the construction of new boardwalk, water plant, beach protection structures and public buildings. Entertainment features improved and additional recreation and conveniences provided. Also acted as Advertising Manager and Publicity Director. Supervised police, fire, lifeguard, street and water departments, assessments, tax collections, engineering, etc. Revised office procedure and clerical work.

"The four year transition of Cape May, N.J. is an epic in small City Management." from "The Public Dollar" Sept. 1929. Pub. by U.S.C.of C.

f. November 1930 to Date.
With Township of Teaneck, New Jersey, as MUNICIPAL MANAGER. (Teaneck is a high class metropolitan suburb. Population 1940- 25,275; 1930- 16,530). Reduced operating costs 14% first year. Per capita cost of government reduced 32% since 1930. Debt reduction since 1931 69%. Completed $3,000,000 refunding program at cost of 1/5 of 1%.

Paid fire department established and National Board rating increased from E to B. Police department increased, motorized, trained and provided with radio communications. Tax collection and assessment system revised, and machine recording and billing established. Pavement and general construction undertaken directly by Township. Park system planned and partially constructed. Shade tree bureau and purchasing system installed. Building code, records and inspection revised and strengthened. Health department enlarged and reorganized. Relief Bureau established. Library facilities tripled. Township plan made.

Published comments on Teaneck's progress-

National Municipal Review
American City
New York City, Philadelphia and Newark newspapers.