Urges Wider Response To Welfare Program; Need Growing Greater

Only 1200 Out of 5000 Homes Represented In Campaign Fund For Needy

The business depression has affected Teaneck as it has affected almost every other large community in the United States. A large number of our citizens have found themselves unable to find employment and have had to depend on their savings to keep their homes and to keep their families. As times went on, however, and no relief was experienced, the more or less meager savings were exhausted and there came a time in many households when money had to be borrowed from life insurance policies in order to buy necessities. But even this source of cash was finally exhausted and the specter of want and privation became a grim reality.

It is times like these that make it necessary for a community to face a serious situation and to take steps to combat hunger, cold and want with courageous measures. It is the duty and the privilege of those more fortunate friends and neighbors that have not so (Continued on Page 8)

Assessor’s Job Important; Helpful Hints On Ratables

By ARTHUR R. RAYMOND
Township Assessor

Possibly one of the most important posts, as far as the financial stability of the government is concerned, and at the same time possibly the least understood by the public, is the office of assessor. This brief outline has been prepared with the thought that it should prove especially interesting to taxpayers of Teaneck at this time, and to give them an insight and understanding of the duties and functions of the office of Assessor. Assuredly, it is commonly agreed, that a fair and just system of taxation is a basic factor in government in view of the necessity.

(Continued on Page 26)

$65,507 Available For Jobless Relief

Official approval of the Township’s unemployment relief program was recently given in a letter from Chester I. Barnard, State Director of Emergency Relief.

At a special meeting, the local Board of Education also approved the general plan and the beginning of heavy excavation work. The approval was granted upon the report of trustee Sheffe, that in a conference with the Manager, members of the Council and a playground expert, M. H. B. Valentine, that it was decided to employ as Athletic Director of the National Recreation Association.

The State Commission also approved the transfer of $5,000 from (Continued on Page 26)

League To Sponsor Ticket For School Board

Candidates To Be Announced Soon; Clark, Draney and Vallee, Taxpayers’ Members, Have Justified Confidence; Important Work Ahead For Trustees

While the Board of Education is preparing to draft its annual budget, and while discussion is prevalent as to the nominations to be made by Teaneck taxpayers’ League for the school election, time and place in February, members of the league are expressing gratification over the record made by Messrs. Clarke, Draney and Vallee, who assumed office as members of the board of Education last April as the league’s first representatives in that important body.

Throughout their term in office, up to date, the league’s representatives have held solidly and consistently for the league’s two cardinal principles relative to school affairs, which are:

First—The children of Teaneck are entitled to the best that can be provided in education and sanctioned by law. Secondly, in all lines of education matters, strictly businesslike methods must be followed, and the greatest economy practiced that is consistent with the first principle.

With this in view, the league’s members in the board take the stand that the board of education budget should be fully itemized and approved, with a specific appropriation for each department and the expenditures for the various uses and departments of school activities which is kept strictly within the amounts appropriated therefor in the budget. From all indications, it does not seem to have been the practice in making up school budgets in former years.

There is no good reason, the league representatives maintain, why the board of education budget should not be as carefully and closely drafted, and as fully itemized as to the various uses to be made of school funds, as is the township budget in apportioning township funds to various departments, debt costs, etc.; nor why the board of education in drafting its budget should not give full consideration to the status of the town’s financial affairs as the other taxing body of the town.

Those who have watched the proceedings of the board of education since last April are convinced with the fact that the presence in the board of the league members has made itself felt in the deliberations of that body from the start, in the direction of economy and businesslike methods.

Hence it was entirely fitting (Continued on Page 18)

Pre-Election Pledges Firmly Entrenched; Promises Kept

League-Sponsored Candidates, Now In Office, Keep Faith With “Sworn” Ideals Set Forth in “Unique” Declarations; See Realization of Vision

On Armistice Day, November 11, 1930, four weeks after the Municipal Manager term of Gorham L. Atkinson was set by referendum of Teaneck voters: Karl D. Van Wagner, Merchant Manager; Louis Draney, Journalist; Samuel S. Paquin, Journalist; Walter Ely, Railroad Executive.

These pledges are printed in full as they appear in the public records at the Municipal Building and constitute a public document of unusual merit, unprecedented in the history of representative municipal government in the United States. These pledges are printed in full as they appear in the public records at the Municipal Building and constitute a public document of unusual merit, unprecedented in the history of representative municipal government in the United States.

Solemn Pledges Subscribed and Sworn To Before Notary Public

1. We pledge ourselves, individually and collectively, to carry out faithfully the letter and spirit of the law under whose provisions Teaneck has adopted a new Municipal Manager form of Government.

2. We pledge ourselves to prepare to draft its annual budget and to keep our families. As times went on, however, and no relief was experienced, the more or less meager savings were exhausted and there came a time in many households when money had to be borrowed from life insurance policies in order to buy necessities. But even this source of cash was finally exhausted and then the specter of want and privation became a grim reality. It is times like these that make it necessary for a community to face a serious situation and to take steps to combat hunger, cold and want with courageous measures. It is the duty and the privilege of those more fortunate friends and neighbors that have not so (Continued on Page 8)

Another “Closeup” Of Man At Helm Of Teaneck Affairs

By SAMUEL S. PAQUIN
Township Councilman

For more than a year Paul A. Volker has served Teaneck as Township Manager. The more significant of his specific achievements in that capacity were set forth in the National Municipal Review, distributed with the October issue of THE TOWN MANAGER. Through his regular attendance at council meetings and several appearances as speaker before various organized bodies in the township, and through their contacts with him at town hall, a small per-
To our many friends and customers we say "THANK YOU" for your splendid cooperation during the past year. To all we extend our sincere wishes for a "BRIGHT and PROSPEROUS NEW YEAR".

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Watches and Jewelry Repaired
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166 W. Englewood Avenue West Englewood, N. J.

Planning Committee Aims To Regulate, Not Hamper Growth

Legitimate Developer Need
Fear No Obstacles; Study Master Plan

In the December issue of THE TOWN MANAGER, the law under whose authorization the township council created the Planning Board of Teaneck Township was explained, insofar as it relates to the creation and organization of the board and its general powers, including the adoption and publication of a master plan for the township; also steps to be taken by any desiring to lay out or improve any property in the township in any way not in accord with the master plan. This article will explain the remaining provisions of the law, to the end that all citizens may be informed of conditions, and may understand fully that all restrictions as to zoning as established by the ordinance now in effect remain unchanged until a master plan has been adopted and published, in whole or in part. In fact, until a master plan has been adopted and published, conditions affecting the rights and interests of property owners remain exactly the same as if the board had not yet been created.

This is pointed out and made emphatic because of the fact that already several property owners have applied to the board for permission to file maps showing layouts of streets, blocks, etc., being under the impression, apparently, that the board now has power to grant or refuse such permissions. Such is not the case, and it seems important that all property owners of Teaneck should understand that, until such time as it has adopted and published a master plan, the board can go no further than merely to make suggestions or express opinions, which cannot

(Continued on Page 11)
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YOU WANT an Oil Burner, of course—but while you are choosing one, why not select the best? GEN-OH-CO Burners are recognized not merely as a triumph in simplicity and mechanical perfection—but as the MOST ECONOMICAL burners in fuel consumption in America today. With the GEN-OH-CO you enjoy automatic heating luxury—AT A SAVING! Your family enjoys the health-protection of regulated heat AT LESS COST! You spare yourself the toil of furnace-tending AND SAVE MONEY! The GEN-OH-CO gives you Twentieth Century comfort with 1931 economy. Surely it deserves looking into at once!

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BUS SCHEDULES TO BE POSTED AT 8 CORNERS

With the co-operation of the Spring Valley Coach Co., bulletin boards will be erected by the department of public works, which will carry the schedules of all the bus lines running through Teaneck. After the bulletin boards have been put in place the Police Department will have charge of placing the schedules on them and keeping them up to date.

PRE-ELECTION PLEDGES KEPT BY OFFICIALS SPONSORED BY LEAGUE

(Continued)

municipal departments is made, and that a budget is prepared for approval that shall eliminate all extravagancies, waste and inefficiency and tend to bring about a reduction of taxation.

3. We pledge ourselves to make a careful study of the Township's finances; to sell its bonds in a competitive market at the lowest rate of interest, with public bidding on all issues without favoritism.

4. We pledge ourselves to recognize no individual, party, organization or corruption to the detriment of the taxpayers of Teaneck.

5. We pledge ourselves to use merit as the sole criterion for the selection and advancement of all township employees, and without regard to their political faith or affiliations; and to inaugurate a system of civil service for subordinate employees where and when practicable and desirable.

6. We pledge ourselves not to undertake public improvements until after the most careful investigation and study has been made, and to undertake needed improvements only after all costs have been ascertained and determined and the legal number of taxpayers concerned are satisfied as to their reasonableness.

7. We pledge ourselves to give the ablest and best qualified citizens of Teaneck, irrespective of party, opportunity to share in the government of the township through the creation of advisory boards as provided in the New Jersey Municipal Manager Act, and in every way to conduct township affairs impartially and for the best interests of the citizens as a whole, without regard to race, party, faith or any other consideration except their equal rights as citizens.

Comments On The Pledges

1. MANAGER. This pledge has been fully kept.

On page 1 of this issue a statement of Township's Manager, Paul A. Volecker's training, experience and achievements is given in full. The savings effected during his first year of employment amount to more than his annual salary of $7,500.

2. TAXES. This pledge has been kept beyond all expectations.

Through the reorganization and consolidation of administrative departments, the elimination of waste and extravagance and the introduction of more efficient methods of carrying on the public business a reduction in taxes amounting to about six dollars per capita during the first year of operation was effected.

This amount would represent a saving of about $40,000,000 per year for a city of the size of New York, or about 7% on its yearly budget. Teaneck's budget reduction amounted to about 11½% exclusive of schools, State and county taxes, which are outside of the Council's jurisdiction.

3. FINANCE. This pledge has been fully kept.

Among the first acts of the Council was the employment of the State Commissioner of Municipal Accounts, the highest authority in the State in such matters, to audit the books of the Township. A staff of competent accountants have delved into all financial records from 1926 to 1930. The Council has now in its possession a correct picture of Teaneck's financial status as of December 31, 1930, with forty recommendations for the improvement of the accounting system which will be carried out under the supervision of the State Commissioner of Municipal Accounts at his own request.

4. HOME RULE. This pledge has been fully kept.

Teaneck's Councilmen have kept themselves free from all parishion political entanglements. Political bosses in the County and State have not been able to pull any strings in Teaneck. The insidious influence of outside dictation in local affairs has been entirely eliminated.

Our Councilmen have proven themselves to be absolutely free public servants "recognizing no other mandate than that of the citizens of Teaneck".
PRE-ELECTION PLEDGES
KEPT BY OFFICIALS
SPONSORED BY LEAGUE
(Continued)
5. PUBLICITY. This pledge has been fully kept.
Nothing has been kept from the public. All informal discussions in preparatory meetings of the Council have been conducted with open doors. There have been no executive secret sessions.

6. SPECIAL PRIVILEGES. This pledge has been fully kept.
No individual, party, organization or corporation has received any special favor to the detriment of the taxpayers of Teaneck. All laws and ordinances have been enforced impartially even to the extent of taking issue with the State Board of Taxation. Two friendly suits are now before the Supreme Court. One is an appeal to determine whether County property within the Township should be exempt from local taxation. Another action before the Supreme Court is against former Township officials who disbursed funds for a tax sale which was not held, causing a loss of several thousand dollars to our taxpayers.

7. EMPLOYMENT. This pledge has been substantially carried out.
Many advocates and opponents of the "New Order" are of the same opinion that the Council upon being sworn into office should have accepted the resignation of every employee inherited from the previous administration.

The Council being pledged to the principle of merit as the sole criterion for the selection and advancement of all Township employees chose to leave undisturbed in their positions nearly all the necessary subordinate Township employees and supplemented only a few departmental clerks, who during the referendum campaign had openly declared in support of the Manager plan of government as one of the most democratic and best governed common-wealths in the State of New Jersey.

Free from political chicanery, insinuation or graft and corruption and administrative inefficiency, the initiative, the referendum and the recall are not academic aspirations any longer. Teaneck Township has been a leader in its field.

Good representative government as defined by Abraham Lincoln is today a vital force in the daily life of its inhabitants.

(Continued on Page 18)
WEAVER'S
25% DISCOUNT SALES
Special Groups of Desirable Winter Wear
Merchandise at ONE-FOURTH OFF
Regular Prices
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**Municipal Building Lobby**

Showing Office of Collector of Taxes

**HIGH SCHOOL PUPILS**
**TO VISIT TOWN HALL**

For a period of about seven weeks last Spring the Senior Class of the Teaneck High School visited the Town Hall in groups where Township Manager Volcker and the head of the various departments spent several hours each Friday afternoon giving these boys and girls an insight into the operations of the Township.

A few weeks ago the Township Manager again invited Principal Littel to send groups from the senior classes over for a look behind the scenes, suggesting that these groups need not be limited to the senior. Principal Littel has accepted the invitation and a definite schedule will be mapped out right after the first of the year. Needless to say any adult drop in while one of these tours is in progress he would be invited to join in.

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**ANOTHER “CLOSEUP” OF MAN AT THE HELM OF TEANECK’S GOVERNMENT**

(Continued)

Post. He made an industrial survey, assisted in an agricultural survey and various community campaigns, worked with merchants on their retail problems and staged various local pageants. Through his efforts the Lebanon Chamber of Commerce was brought to the front rank among the chambers in that state.

First City Manager of Cape May, N. J.

Enough has already been told to explain why the city of Cape May, N. J., having adopted the municipal manager form of government, the manager all the powers and responsibilities conferred upon the "mayor" in any municipal statute, except those specifically assigned in the municipal manager act, called upon Mr. Volcker in May, 1925, to become the first City Manager, or chief executive officer, of that coast resort city. The laws of the state set forth that in any municipality that adopts the municipal manager form of government, the mayor has the right of presiding at council meetings, signing any municipal contracts, bonds or other securities, and appointing members of any free public library board. All other prerogatives of the "mayor" belonged to Mr. Volcker in Cape May for five and a half years, as they now do in Teaneck.

While in office in Cape May, City Manager Volcker brought that city out of financial chaos and rehabilitated its physical condition, through the construction of a new boardwalk, water plant and beach protection structures, and strengthening, enlarging or rebuilding other public structures.

Entertainment features were improved and additional comforts and conveniences were provided for conventions and resorters, and as the publicity director and advertising manager of the city, Mr. Volcker had charge of expending an annual budget appropriation to make the advantages of Cape May known to the world.

He revised the office procedure and clerical work in City Hall and had charge of the expenditure of a yearly budget of about $350,000, with additional yearly capital expenditure of about $100,000.

Perhaps enough has been told here to account for the fact that in its issue of September 1929, "The Public Dollar," published by the Chamber of Commerce of the United States, said: "The four-year transition of Cape May, N. J., is an epic in small city management."

Called To Teaneck

Believing in the soundness of the principle "by their works ye shall know them", Teaneck’s newly elected council, having become acquainted with the story of Mr. Volcker’s career and achievements, felt no hesitation in entrusting to him the burden of administrative and executive duties involved in establishing in Teaneck its new form of government. As has already been made more than amply apparent, their decision has been more than justified by the results.

In years near at hand, with a more favorable condition of township affairs, it will be possible for Teaneck to undertake public improvements where needed to safeguard the interests of the growing community. The council feels that the people of Teaneck are to be congratulated upon having at the helm in their municipal administration Mr. Paul A. Volcker, whose experience has made it possible for him to enter into the official and business problems of the community with capability and understanding.

---

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Children’s Zipper Suits

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ON ALL CHILDREN’S JERSEY SUITS AND DRESSES

to those who bring this advertisement

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To Our READERS and ADVERTISERS

We Extend Our Heartiest Wishes for a Happy and Prosperous New Year

Advertising Makes Publication Possible

Your Patronage Assures Its Continuation — Mention “The Town Manager” When You Buy.
URGE WIDER RESPONSE TO WELFARE PROGRAM; NEED GROWING GREATER

(Continued)

seriously affected by the depression to come to the aid of their less fortunate fellow beings.

The Teaneck Welfare Relief Committee is not at all a new organization. A number of years ago Frank De Ronde and a number of trained workers have been going about in the effort to work among the families that have stood in the need of aid. Perhaps a large number of our Teaneck citizens have not been aware of the fact that relief was being carried on quietly and effectively. Not only did that committee carry out its relief work but also collected funds from willing contributors to that end. This year, however, the conditions were seen to be so bad and the demand for funds so great that it was apparent that this committee could not carry on both the relief work and the collection of funds.

Collection of Funds

As a result of the realization of these conditions the Teaneck Welfare Organization was formed, whose duty it is to collect funds in Teaneck. Let us clearly understand that the recently organized Welfare Organization has for its only purpose the collection of funds. The actual use of these funds for relieving distress is left in the hands of the trained workers who have been at this task for many years.

It is also necessary to clear up one question that has often been asked. Not a single one of the workers in either of the branches of the Welfare Organization is paid in any way, shape, or form for the work performed. All of the workers are volunteers and every cent which is collected is used for relief purposes. The only expense which has been incurred so far is that of the forms, receipts and similar necessary supplies and even here the printer has given his lowest figures and has donated some of the work to our organization.

The town has been divided into nine districts, each district in charge of a district leader. These district leaders in turn have appointed block leaders and workers whose duty it is to canvass their street, and going from house to house and obtaining pledges and subscriptions. Unfortunately the success of this canvass has not been as great as anticipated. In many a home the door was shut in the worker's face; in many a home the workers were told that the people in that home were not in the least in the cause of relief.

On the other hand there has been many a home where more than the sum asked for was gladly donated and there have been cases where subscriptions were offered by people who themselves were unemployable but who felt the need of their fellowman.

What is the reason for this apathy on the part of our people? It must be because many of them do not realize the seriousness of the situation and do not believe that we have so many needy cases in the town that it becomes necessary to collect a considerable fund to meet these needs. Let us just take a few needy cases to show how great the need really is:

Many Needy Cases

Case X. A man with a wife and two children, formerly a salesman. He lost his position through no fault of his own, used whatever resources he had. But after a year's time without employment he was in desperate need. He ran behind in his rent for many months and was finally dispossessed. He had no place to go to, having no money to pay rent or even to move. The relief committee found a smaller, cheaper but satisfactory place to live, paid his rent and moving expenses, supplied coal and food and rendered general moral support which gave to that man a new hope in life and the chance to look forward.

Case Y. A family living in one of the nicer quarters of the town was visited by the welfare worker. There was no indication of the dire distress of the people until the worker entered the home. It was a cold day, a bitter wind blowing. The house was ice cold and no food in the house. The man was a mechanic who had a reputation for honesty, sobriety and industry. But he had been out of work a long time and was at the end of his resources. The needs of this family were immediately looked after, so that they would not be deprived of at least the barest necessities of life.

Case Z. A white collar case. These are the hardest to handle as there is an inherent pride present which will not let the outside world know how terrible conditions are. In this case the husband had been out of work for two years, was disheartened and in a helpless mental state. Yet the people were too proud to ask for help. They were finally convinced of their plight by the fact that food and these were supplied to them and a new hope arouised in their hearts.

And so these cases could be multiplied by dozens and dozens and there are the hundreds of cases in our town that are too proud to ask for aid and bear their terrible burden in silence and sorrow. Conditions are bad and only a relatively small number of our people seem to realize the urgent call for aid.

What is asked for the unfortunate friends and neighbors who have been particularly affected by the depression? Let us not use the word "charity", for it is not that which we wish to extend to them. They are not the recipients of charity. But they have a right to look to their fellows, to their neighbors, their own home town citizens for sympathy and aid in order to tide them over a condition into which they have drifted through causes entirely beyond their control. Is it not the duty of everyone of us who have not been hit so hard by conditions to come to their aid? Surely we are our brother's keeper and it is our solemn duty to extend a

(Continued on Page 25)
THE TOWN MANAGER

TEANECK'S CLERGY PLANNED CAROL SING

Pictured are members of Teaneck Choral Committee, sponsoring Christmas carol gathering of Teaneck residents. Seated, left to right, the Rev. R. Rowland, Donald M. Waesehe, the Rev. Richard Baxter; standing, Dr. Lester G. Neulen, the Rev. J. J. Solter, the Rev. Charles L. Kemble, and the Rev. Charles Waldron. Besides those shown in the picture who are members of this committee are Rev. W. K. Russell, Rev. Charles W. Schnabel, Rev. J. J. O’Neil and Wilbur Hamje.

Letters From The People

December 8th, 1931.
Superintendent of Streets,
Borough Hall,
Teaneck, New Jersey.

Gentlemen:
In reading over the December issue of the "TOWN MANAGER" I was much pleased with the report given and which stated that there are no holes in the streets of Teaneck. You are to be complimented for this fine state of affairs but why in sam hill don't you spend a half a day and put the intersection of Cedar Lane and Red Road in at least a passable condition? This dangerous intersection (at least for those who use Red Road) has been in this shape for at least a year's time.

A good load of broken stone properly rolled and with a tar or other suitable asphalt top, the intersection can be made safe for anyone who uses it. The intervening space between the Cedar Lane Road bed and the beginning of the pavement on Red Road is at least 4 to 5 inches below grade, and is really dangerous to life and limb. We hope you can attend to this matter soon.

Very truly yours,

Wm. C. Baur,
166 Carlton Terrace

RED ROAD

Inquiry at the Town Hall relative to the condition of Red Road has elicited the information that the only place where this street was not in satisfactory condition was at its intersection with Cedar Lane a County Road where the maintenance devolves upon the County. However, in extenuation of the County road department it was explained that this intersection had not been repaired by them recently when other nearby intersections were resurfaced because the Hackensack Water Company was about to lay a thirty inch main across it. This work has been somewhat delayed but is now in progress. Undoubtedly immediately upon its completion the County will satisfactorily relay the pavement.

Furnished Rooms
Large furnished room with twin beds, sitting room adjoining, garage and breakfast optional. Gentleman or business couple.

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of all kinds at prices you are willing to pay for quality
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Specializing in All Branches of Insurance Protection
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Room One, 362A Cedar Lane
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TEANECK TAXPAYERS LEAGUE
"City Government for the People, by the People, and for the People"

OBJECT: To unite the people of Teaneck Township for the common
purpose of securing and maintaining a non-partisan, efficient
municipal government.

PRINCIPLES:
We, citizens of Teaneck, fully realize that the formation of
political parties upon differences as to general principles of
state and national policy is both inevitable and useful; however, we have learned from
long and expen<e>ive experience that the real purposes of municipal
government are impossible of attainment under partisan Political systems.

Therefore, in order to secure for ourselves and our posterity the benefits of
impartial, efficient and economical administration of our Township governments,
we do hereby vow and declare our determination to stand together on the
following principles:

1. Home Rule
2. Non-partisan government
3. Restriction of administration by the em-
employment of a city manager
4. Reduction of rates by efficient,
progressive, and economical government
5. Employment of qualified, disinterested
and efficient public servants
6. All Township business to be conducted
in public and all Township records to
be open for inspection by taxpayers
7. Detailed financial statements of the
Township to be made annually and
immediately published in local papers
8. Public credit not to be mortgaged
for private speculation and advantage
9. Comprehensive planning and execution
of public improvements in general
interest without extravagance
10. Streets, sewers, & water mains not
not to be built without financial protec-
tion to the general taxpayers
11. Zoning ordinances for the protection
of the individual home owner
12. Adequate fire & police protection
13. Civil service for sub-ordinate
employees

I hereby resist to the foregoing OBJECTS AND PRINCIPLES; pledge my
co-operation and best efforts toward securing their accomplishment and
thereby request that I be enrolled as a member of the TEANECK TAXPAYERS LEAGUE.

Name
Address

DR. CHARLES L. LITTEL
Of these I shall only mention two at this time.
1. The needs of the Physical Education or Recreational De-
partment.
2. The building up of a real tra-
dition of excellence in scholar-
ship and general accomplishment.

In regard to the Physical Edu-
cation or Recreational Program: We might refer back to the ancient
Athenians whose system of educa-
tion has been considered through-
out the ages as the most ideal.
Half of their school day was spent
in outside recreation, while in our
school only three twenty minute peri-
ods a week are devoted to that
purpose. With the growth of the
school even with so brief a pro-
gram, more outside room is neces-

sary. In fact this year the girls
have been playing on the lawn
within the high school and have
found that only about one-fourth
large enough for them. With the
building of the new wing even that
ground will be taken away. Thus
next year if the wing is built our
school will be almost entirely with-
out outside facilities. The de-
velopment by the city of six tennis
courts and the athletic field is a
distinct step in the right direction.
The tennis courts alone will add
considerable space that was other-
wise used for nothing. The ath-
letic field below the high school
will be in much better condition than
this year for even ordinary recre-
ational activities but it will not
be large enough for the groups of
boys who need to play on it. The
tennis courts, however, will also
be available for the boys but the
boys also want to use them, so that
only a part of the courts will be
accessible to the girls. It is true
that the new wing will have two
new gymnasiums which will be worth

a tremendous amount in bad
weather and for the evening work, but
modern physical education is in-
isting that all gymnastic work be
done outside in fair weather. This
time have been very few days
when students could not play out-
doors.

In some towns the outlook for
school's physical education would be
wet at hopeless because the high
schools are entirely surrounded by
stores and homes. However, Teane-
neck is very much favored in that
close to three times

sod of the present high school
will be large enough for the
boys who need to play on it.
The tennis courts will also be
available for the boys but the
boys also want to use them, so that
only a part of the courts will be
accessible to the girls. It is true
that the new wing will have two
new gymnasiums which will be worth

SWEENEY FUEL CO.
DONATES TO CHARITY

Announcement has been made by
Sweeney Fuel Co., that in view of
the widespread suffering they
thought best to dispense with the
distributing of calendars this year
and to apply the fund to poor
relief, in the form of donations of
coal to the Welfare Organizations.
This has been done, according to
the statement, in many cases in
Teaneck and other communities
which it serves.
PLANNING COMMITTEE
AIMS TO REGULATE, NOT HAMPER TOWN PROGRESS

(Continued)
be official or binding until a master plan is established.
Council May Refer Matters
To Board
Proceeding, then with additional provisions of the law, some are found to be highly interesting. For example it is set forth in Section Ten that the township council may, if it so chooses, refer to the planning board, by ordinance, "any other matter or class of matters" regarding which the council wishes to have a report from the board before final action is taken; and in the ordinance the council may determine whether it will take no final action pending the board's report, or it may fix a definite time before which action shall not be taken without the board's report.

In Section Eleven the law says "The governing body may by ordinance authorize and empower the planning board to adopt regulations governing the subdivisions of land within its jurisdiction and to approve plats showing new streets or highways and to determine and fix the minimum sizes of lots and to establish building lines, except when already established by the zoning ordinance."

The township council has not yet by ordinance conferred any such powers on the new planning board. Should it do so at any future time, the law provides that thereafter "before action is taken, a hearing after notice shall be given by the planning board to all parties in interest," and that the "planning board may thereupon, approve, modify and approve, or disapprove such plat, taking due regard to its conformity with the official map."

Use of the words "official map" in this section indicates that its provisions cannot be effective until after such time as the board has made, adopted and published a master plan, and after the council by ordinance has adopted such master plan or "either in whole or in part as the official map of the municipality."

Hence it seems clear that the council cannot confer on the board the powers enumerated in this section, nor the board exercise such powers, until a master plan has been established by the planning board, and adopted as an official map by the Council. Renew To Council In Thirty Days
When those conditions exist, the board must take such action as the section requires and report its action to the council within thirty days after the plat is submitted to it, or else the plat is deemed to have been approved. This section imposes on the township clerk the duty of certifying date of filing the plat and the failure of the board to report within thirty days. If the board disapproves any plat that has been submitted to it, reasons of such disapproval must be written in the records of the board.

The next section deals with a plat submitted to the board in proper cases include a park or parks for playground and recreation purposes, and that in such cases the board may require that streets and parkways shall be wide enough and so located as to meet requirements of traffic, light, air, fire protection, drainage, sanitary condition, etc., and that in making such determinations the board shall take into consideration the prospective character of the development.

"Record of Plats" is the title of Section Thirteen, which says that no plat of a subdivision of land showing a new street or highway shall be accepted for filing until approved by the board, if the board has been given power of such approval, or by the council, and such approval endorsed in writing on the plat. This also is effective only after an "official map" exists, since the section adds that any plat so approved and endorsed thereupon becomes part of the "official map.

The owner of the land may indicate by notation in writing on the plat whether an offer is made of dedication to the public of any of the streets, parks or playgrounds shown thereon.

Penalties

In Section Fourteen penalties are fixed for transferring lots in any unapproved subdivision, but this section is not effective until a master plan exists. Thereafter it provides that any owner who transfers or sells any land, by reference to a plat not duly approved and filed, shall pay a penalty of not less than $100 for each lot or parcel so sold or transferred, and that description by metes and bounds of the property sold shall not exempt from the penalty. It provides further that council may enjoin any such sale by action for injunction, and recover the penalty by civil action.

Granting of Permits

Section Fifteen, effective only after an official map has been adopted, deals with the subject of granting permits for the construction of buildings in the best street shown in the map. It provides that no such permits shall be issued except in a case where property cannot yield a reasonable return to the owner unless such permit is granted.

In such a case the board of adjustment, after due public hearing and by majority vote, may grant such a permit, but this must be under conditions that shall increase as little as possible the cost of opening the street; that shall tend to change the official map as little as possible and that shall concern such reasonable requirements as the board of adjustment shall impose designed "to promote the health, morals, safety and general welfare of the public and to shall lie to the benefit of the municipality."

Thus it appears that there may be departures from the official map as to its details, without reference to the planning board, but only in exceptional cases and to avoid injury to the rights of property owners, and that such departures must not violate the spirit or

(Continued on Page 12)
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LILLIAN M. YOUNG
Mrs. Lillian M. Young has been actively engaged in the real estate business for the past six years. She is a member of the Teaneck Board of Realtors, and also a member and auditor of the Bergen County Real Estate Association.

PLANNING COMMITTEE
AIMS TO REGULATE, NOT HAMPER TOWN PROGRESS

(Continued)

purposes of the official map.
Section Sixteen reads: "No public sewer, water main or other municipal street utility or improvement shall be constructed in or so as to serve any street, highway, parkway, playground or park until such street, highway, parkway, playground or park is duly placed on the official map or master plan."

The next section specifies conditions under which permits may be granted for buildings on sites to which no street or highway shown on the official map or master plan gives access. Such permits may be granted only "to avoid practical difficulty or unnecessary hardship", on appeal to the board of adjustment, and under the same conditions of appeal that apply to appeals on zoning regulations.

Changes In Zoning Regulations
Section Eighteen, entitled "Planning Board—Changes in Zoning Regulations", is so important that it seems suitable to quote it in full, as follows:

"Simultaneously with the approval of any plat controlled under sections eleven and twelve of this act, the planning board shall by resolution either confirm the zoning regulations of the land so platted as shown on the official zoning maps of the municipality or make recommendations for any reasonable change therein to the governing body. The owner of the land shown on the plat may submit with the plat a proposed building plan indicating lots where group houses for residence or apartment houses or local stores and shops are proposed to be built. Such building plan shall indicate for each lot of proposed building unit the maximum density of population that may exist therein and the maximum height and the minimum yard and court requirements.

"Such plan, if not conformance to the zoning regulations of the land shown on the plat, shall not receive final approval of the planning board unless and until the governing body has acted favorably on the recommended zoning changes in the manner prescribed by law. Such building plan shall not be approved by the planning board unless in its judgment the appropriate use of adjoining land is reasonably safeguarded and such plan is consistent with the public welfare.

"Simultaneously with placing on the official map any proposed new street, or proposed change in an existing street, the planning board shall make recommendations to the governing body for any reasonable amendment to the zoning map or ordinance of the municipality, to provide for proper setback lines and other restrictions and regulations of buildings and structures according to their construction and the nature and extent of their use on property to be affected by said street."

From the foregoing section it

(Continued on Page 18)
New Traffic Bureau Aids Autoists Here

With the recent formation in the Teaneck Police Department of a Traffic Bureau, this department moved a step nearer meeting one of the main, Patrolman Cronquist. This addition to, or revision of, the police force is the result of a suggestion made by Mayor Van Wagner, whose particular interest in matters of public safety is well known.

Among the duties assigned to Patrolman Cronquist are the erection and maintenance of all traffic signs and lights including pavement markings, the supervision and inspection of all buses and taxis and the investigation of traffic hazards. In the inspection of buses and taxis the vehicles are examined for lights, brakes, equipment such as axes and fire extinguishers, licenses, general cleanliness and fares charged in such cases as the Township has jurisdiction.

But perhaps the most important work of all which has been entrusted to this Bureau is its work with the school children. This work consists not only of lectures by the patrolman in the school room and his instruction of traffic squads to aid in the handling of traffic near schools, but also the supervision of a general safety first course to be given in all of the schools. To carry this out, the Township has subscribed to the service of a National Safety Committee, who furnish placards for the school room and for the school bulletin board, as well as material for lectures by the teacher and recitations by the pupil.

The genesis of all this work lay in a recent demand by the Parent-Teachers Associations for more protection at the schools, to which the police department replied that so much of their attention was already given to this work that they were seriously handicapped in other directions. The School Board complied with the suggestion of the Police Department that the janitors be assigned to traffic duty. The result was to relieve enough patrolmen not only to give the municipality better protection at night, but also to set up the traffic organization herein described. It is an excellent example of what can be accomplished by harmonious action between Township Council and the School Board.

EXPLAINS UPSET OF ROAD INTERSECTION

The Hackensack Water Company has at last started to lay the 30" connection on Cedar Lane. But just as the last minute they decided to lay it on the South side instead of the North side. This means that the newly repaved intersections on the South side will be ripped up and a hurry call has been sent to the County to do the necessary road work at Red Road.

PLANNING COMMITTEE AIDS TO REGULATE, NOT HAMPER TOWN PROGRESS

(Continued) appears that the existing zoning ordinance may be changed to meet the requirements of any large proposed developments that would be beneficial to the township, provided such changes are approved first by the planning board and later by ordinance passed by the council. Hence it is clear that neither the official map, when adopted, nor the zoning ordinance already effective, need be regarded as an insuperable obstacle in the way of any enterprise that aims at the upbuilding of any section of the township.

Rather, they are to be regarded as safeguards against any such enterprises as either the planning board or the council, or both, may regard as contrary to the general welfare of the community. The council has already declared that it is its policy, now that a planning board has been created, to defer action upon any appeals for changes in the zoning ordinance, until such time as the planning board is ready to be consulted regarding them.

Court Review

Section Nineteen, entitled "Court Review", reads as follows: "No writ of certiorari to review any decision of the planning board shall issue unless application therefor be made within thirty days after filing of the decision in the office of the board. The allowance of such writ shall stay proceedings upon the decision unless so ordered by the court."

Section Twenty provides that any public utility, after hearing on a petition to the Board of Public Utility Commissioners of which the township has had notice, shall be exempted from this act or any ordinance or regulation made under its authority, unless excelling property or to buildings or structures used or to be used by such public utility in furnishing service, if in the hearing on such petition the commissioners decide that the "pro-posed situation of the building or structure in question is reasonably necessary for the service, convenience or welfare of the public."

Section Twenty-one, which concludes the act except for repealer clauses, provides that if any section or provision of the act is questioned in court and held to be unconstitutional or invalid, the same shall not affect any other section or provision of the act, except as far as the part held unconstitutional or invalid shall be inseparable from the remainder or any other part thereof. It also requires that the courts shall construe the act "most favorably to municipalities, it being the intention hereof to give all municipalities the fullest and most complete powers possible concerning the matters provided for under this act."

In concluding it may be remarked that the final phrase of the act just quoted marks its framers as favorable to the principle of home rule.

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Methods of New Teaching Explained

(Continued From Last Issue)

By Dr. Lester N. Neulen, Supervisor of Teaneck Schools
grades of the elementary school. They he built his famous reading
books upon his guess as to the in-
teres of children. This is still one
important problem and is being in-
vestigated by more refined meth-
ods.

There is also the problem of lan-
guage difficulty. Investigators are
finding that new words should not
be introduced haphazard, but that
stories and verse should be
ed using words new to the child at
a steady rate of progression. Not
there should be a regular advance
selves. You can readily see that


test books. We have therefore in
almost every subject of study. Arith-
metic tries to emphasize those
aspects of the subject people use.
And many of us encountered our
minds with cube root, pounds, shill-
ings, and pence and other lumber
never used. Special vocabularies
are now included in the beginning
books in Latin, French and Ger-
man, which include those words
that are most needed. There have
been literally thousands of inves-
tigations bearing upon some phase
of what shall we teach; and thou-
sands more must be made. Let us
consider only a few of the prob-
lems in constructing a reader.

The Old Reading Book
It is said that McGuffy used to
sit at a large round desk piled high
with literary selections. He would
call children into his study, read
to them; and upon the basis of in-
terest evidenced he would place the
selection in one of the eight com-
partments into which the desk was
divided corresponding to the eight

(Continued on Page 16)
PURPOSES OF SCHOOLS AND NEW METHODS OF TEACHING OUTLINED

(Continued)

They may know these and not know the tens combination such as "seven and six are thirteen", or "seventeen and sixteen are thirty-three". There are many similar separate skills involved. The good teacher does not say "practice". Instead he diagnoses the part of the addition process that causes the trouble, eradicates this and then practices. "Divide and conquer" is a better motto for the teacher than "Practice makes perfect". Another adage that does not hold is "The race is to the swift" or "slow but sure". One of the most curious results of controlled observations of teaching was the apparent discovery that within limits the quicker a child can add, the more accurate is his work; the more rapidly he is able to read, the more completely he comprehended the passage read. This required investigation and the results were surprising.

In addition, in complete harmony with the discoveries just cited above it was found the complete mastery of the skills involved gave speed. Thus the child who knew the addition combinations automatically and immediately, who could add in column, who knew how to carry, etc., etc., naturally would be accurate and speedy at the same time. Any hitch in the process would slow him up and at the same time give chance of error.

Accuracy Increases Speed

Diagnostically, teaching is a better motto for the teacher than "Practice makes perfect". Another adage that does not hold is "The race is to the swift" or "slow but sure". One of the most curious results of controlled observations of teaching was the apparent discovery that within limits the quicker a child can add, the more accurate is his work; the more rapidly he is able to read, the more completely he comprehended the passage read. This required investigation and the results were surprising.

In addition, in complete harmony with the discoveries just cited above it was found the complete mastery of all the skills involved gave speed. Thus the child who knew the addition combinations automatically and immediately, who could add in column, who knew how to carry, etc., etc., naturally would be accurate and speedy at the same time. Any hitch in the process would slow him up and at the same time give chance of error.

Accuracy Increases Speed

That speed and accuracy go hand in hand was clearly shown by investigations in reading. Investigators early found wide variations in the rate of reading among children and adults. President Roosevelt was known as a very rapid reader. They then began to attack the problem of comprehension of materials read, and again found that within limits, the quick reader comprehended most. One investigator by a clever use of the motion picture camera, photographed the eye movements of all types of readers, and made clear why the slow reader comprehended less.

Apparently the eye does not read every letter in the printed page. It rests only at certain spots on a line. The quick and accurate reader moves his eye across the line at a fairly regular rate of progression, catches the next line and goes on. The slow and inaccurate reader moves his eye at an irregular rate, backs up, moves on.

(Continued on Page 16)
The work of the school principal and superintendent has been greatly changed in the last twenty-five years. No longer can an experienced teacher by reason of their quality alone make a good principal or superintendent. Investigators have found out so much about his work that he needs as much special training for his task as does a physician or a lawyer.

PURPOSES OF SCHOOLS AND NEW METHODS OF TEACHING OUTLINED

These advances in how we teach are cited because in a brief space they illustrate advances which are taking place in all subjects of study. Far more important are the changes that are coming from new insight into the psychology of the child. The world of the mind has only recently been discovered and psychologists have not explored it very deeply as yet. Already we know that the ability to think is not secured by methods we once thought successful, and a new simple problem. A method of teaching is demanded.

Administrative Now Specialist

The work of the school principal and superintendent has been greatly changed in the last twenty-five years. No longer can an experienced teacher by reason of their quality alone make a good principal or superintendent. Investigators have found out so much about his work that he needs as much special training for his task as does a physician or a lawyer.

No longer need a superintendent be in doubt as to the effectiveness of the teaching in his school. The development of hundreds of standardized tests and scales, educational yardsticks, have given him instruments as important in his work as the scales, thermometer and compass in other walks of life. Mental tests, now more sanely used than at first, measure part of the mental quality of a pupil. Combinations of these objective standards form new bases for classifying and promoting pupils.

Investigations, many of a most thorough kind, have shed new light on personnel problems, salaries, school taxes and finance, state aid and the like. Much has been accomplished about the standards for school buildings and equipment, heating, ventilation, lighting and similar problems.

Much abuse was caused in academic circles by a doctor's dissertation accepted by Teachers College, Columbia University, dealing with the work of the school janitor. Part of the experimental study dealt with measures of effectiveness in floor cleaning and window washing. Yet this is only one of (Continued on Page 18)
TEANECK'S HIGH SCHOOL BAND
Picture Taken On The Campus Of High School Grounds, November, 1930
Great interest has been shown in the announcement that a Community Dance and Card Party will be held at the Palm Gardens, opposite the Municipal Building, on Saturday evening, February 6th, under the auspices of "The Town Manager."

The entire building with all its facilities for serving refreshments will be at the disposal of the Committee on Arrangements with Mr. Frank A. Jennings, Chairman.

There will be a door prize of one ton of coal donated by the Sweeney Fuel Company and other useful prizes will be given to the players and dancers.

Fine music by Rudy Manning and His Musical Lieutenants.

REMEMBER FEBRUARY 6th

THE BIG NITE

League Bulletin Board

GREAT INTEREST AT LEAGUE MEETING

Mr. Wiener discusses garbage removal and disposal; Dr. Gaylord's "Junior League" Discussed

Interesting and informative discussions were heard by the league members and their friends at the monthly meeting of the Teaneck Taxpayers' League, held December 9, at the Town Hall.

After routine business and committee reports, the large assemblage was addressed by Mr. Charles A. Wiener, Chairman of the Township Finance Advisory Board on the subject of garbage removal and disposal.

Mr. Wiener approached the subject from a sanitary, economic and legal standpoint and developed his thesis by a series of illustrations of the progress of sanitary science in the 20th century. He also quoted recent Supreme Court decisions in the United States relative to public nuisances. At the conclusion of the address, a motion was made, seconded and unanimously carried, that a committee be appointed to consider their proposed plan of removing the present system of garbage collection and disposal during the next three years in status quo.

On Franklyn A. Gaylord's suggestion of a Junior League in the December issue of "The Town Manager" was the subject of much favorable discussion. The consensus of opinion was that some attempt should be made to equip the children with a knowledge of governmental affairs, that would stand them in good stead as they grew into manhood and womanhood. The president was authorized to appoint a committee to consider ways and means of forming a Junior Taxpayers' League, as suggested by Mr. Gaylord.

A report on "The Town Manager" showed that the December issue of 32 pages had sold space to 140 advertisers and had distributed 7,000 copies. Requests for the paper have come from all sections of the country.

PRE-ELECTION PLEDGES KEPT BY OFFICIALS SPONSORED BY LEAGUE

(Continued)

"The Town Manager" takes this opportunity, in behalf of several thousand taxpayers represented in the councils of the Teaneck Taxpayers League, to express its appreciation with a vote of thanks to the Council for this remarkable showing of loyalty faith with their pre-election pledges and to the Township Manager for the arduous work so well performed during their first year in office and wishes them all a happy and harmonious New Year.

LEAGUE TO SPONSOR 3 CANDIDATES FOR NEXT SCHOOL ELECTION HERE

when Mr. Scheffe recently introduced "for the record" a resolution declaring for a policy of strict economy in school expenditures, for Mr. Draney to call attention to the fact that examination of the record would show that Mr. Scheffe was putting himself on record as favoring a policy which the league members had advocated in connection with every item of business that had come before the board since they took office. When Mr. Draney brought up this point, there was none to gainsay it.

It has already been announced that Messrs. Brett, Scheffe and Scholz, of the present board, whose terms are about to expire, will all be candidates for re-election, and the campaign to promote their candidacies is already well organized.

While the Teaneck Taxpayers' League has not yet announced who its candidates will be, it is known that the league's nominating committee has been making a persistent and careful canvass for more than two months, and league members are confident that when its choices are announced and duly endorsed, they will have candidates they can recommend to the electorate of Teaneck with assurance that they will make the same fine record as board of education members that already stands to the credit of the league members who were elected last February.

PURPOSES OF SCHOOLS AND NEW METHODS OF TEACHING OUTLINED

(Continued)

hundreds of studies directed to the wiser expenditure of school funds, so that children may have better opportunities for education.

Activities Socialized

Modern education has also become socialized to a very large extent; that is, children are educated more and more by their experiences. That is, children are imparting knowledge of the present board, whose terms are about to expire, when Mr. Scholz, members had advocated that had come before the board since they took office. When Mr. Draney brought up this point, there was none to gainsay it.

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Fifty Persons Work Under Relief Plan

During December, a maximum of about fifty persons were engaged at any one time on unemployment projects. To be eligible for this unemployment work, the person must be registered at the Municipal Unemployment Bureau in the Town Hall. Upon registering each person is classified under rules laid down by the State Director of Unemployment Relief, according to the number of his dependents. Men from higher classifications are given the first opportunity of unemployment, except in such cases where a person of peculiar experience or abilities is needed, as a draughtsman for instance.

The State of New Jersey is evidently experiencing some difficulty in obtaining the necessary cash for its share of the work. However, since each municipality must raise and expend all the funds before it is reimbursed by the State, this lag on the part of the State has not affected the work in Teaneck particularly as the West Englewood National Bank has, with commendable spirit, agreed to furnish the funds on the Township's obligations.

The men employed by the Township have been divided about as follows: High School athletic field, twenty-five; Road Department, ten; Engineering Department, three; Clerical, three; Renovation of municipal property, four. In general the gangs are changed every two weeks so as to give some employment to as many as possible.

It has been particularly difficult to find employment for the women who were registered. To aid in this phase of the situation a group was organized to sew on bandages and other supplies for the Holy Name hospital. All the supplies for this work are being donated by the hospital and the men receive cash for the store in which the sewing is being done, which has been donated by individuals. An amount of two thousand dollars has been set aside out of the appropriation for this purpose.

Overseers of the Poor, John Sullivan and his deputy, Mrs. Durond and the Mayor have been looking after the direct relief in the way of furnishing food and coal. In the line of this work, and beyond it, the Teaneck Welfare Committee has also been active particularly in furnishing relief through the provision of shelter, food, clothes and even limited direct financial relief in such ways and in such quarters where the official municipal organization could not reach or function.

Says Baby-Keep-Well Station Should Grow Into Health Center

By Dr. F. Diler

I have been asked to say a few words about the program of Child Welfare Work that has been recommended by the Medical Advisory Board of which I am a member.

As you probably know, the subject of Child Welfare is occupying an increasing amount of attention in recent years. The right of the child to the possession of a sound body, free from remediable defects, and to a normal healthy childhood regardless of the social or intellectual standing of the parents is beginning to be more fully realized. With one phase of this work I have had considerable experience through my contact with Dr. Fred Albee with whom I am associated in New York, and who was appointed by the President as a member of the White House Committee on Child Health and Protection.

This increased interest in Child Welfare of recent years has resulted in the establishment of agencies, in this and other states, which aim to safeguard the child, both prenatally and post-natally, until school age is reached, when other agencies assume this control. Of course, with conscientious parents who happen to be blessed with an abundance of this world's goods, any program of this type is superfluous. They naturally are sufficiently interested in their children's welfare to seek competent professional advice, both prior to the birth of their children and at frequent intervals thereafter. But there are two classes that must be reached by such a program. The first is the intelligent conscientious parent whose means are inadequate to cover the expense of private professional supervision, and the second is the ignorant or the careless parent—a group, by the way, that is by no means confined to the foreign-born.

To meet this need on a State-wide basis, there have been established, in many sections of the State, "Baby-Keep-Well" stations. These are good. They are very satisfactory for many communities. They are a step in the right direction. But the Medical Advisory Board proposes that another step be taken. Having taken one step, are we forever to be barred from going farther, from taking such additional steps as conditions warrant? One step—and then stop? Progress does not lie that way. And let me impress upon you most strongly, we do not propose to retrace the steps that have been taken, (I have said that it was a step in the right direction); but we do propose to take one more step, a step in advance, and even hope that eventually we may be able to take additional steps to the greater benefit of the child, and hence of the community.

Let me explain what I mean. To do so, I will have to give you a brief outline of what is accomplished by the present Baby-Keep-Well stations. A call is made upon the expectant mother, when the fact of such expectancy has reached the department through some physician or Dr. or by the patient herself, to place herself under the care of the physician, or to attend an obstetric clinic. Hygienic and medical advice is naturally given by the (Continued on Page 23)
Dental Advisor Is Named Officially

Appointment of Dr. Leo Treinis, Teaneck dentist, as official dental advisor for the police and fire department, without remuneration, was confirmed recently.

This service, which has already been operated successfully in other Bergen County communities, is the result of a voluntary offer made by Dr. Treinis to the authorities.

The following resolution was passed, establishing and authorizing the arrangement:

RESOLVED by the Township Council of the Township of Teaneck that Dr. Leo Treinis be and hereby is appointed as the Township Dental Adviser for the Police and Fire Departments, to serve without compensation, and at the pleasure of Council.

Franklin Ferber, 863 Garrison Avenue, who has been an active worker in civic affairs in the Garrison section is slowly improving at the Jersey City Hospital, having been hurt in an automobile accident. We wish him an early recovery.

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REALTOR
328 Teaneck Road Teaneck, N. J.

The Township's litigation is being handled by Mr. Sauer, of Englewood, upon a contingent basis.

The third case is a certiorari proceeding brought by the ousted members of the Assessor's Board, asking the Court to declare the present ordinance providing for a single Assessor, ineffective, and to restore them to office. Their claim is based upon the fact that irrespective of the validity of the ordinance, they were illegally removed because they were either exempt firemen or veterans. This case is also being defended by Warner W. Westervelt, Jr., as Township attorney.

SAYS LITTLE ELSE NEED BE REPORTED

Our Advertisers Have Faith In Teaneck.
**Teaneck Proud Of Its Homes**

A Tax Sale Suggestion

Disagreeable words these: Tax Sale. But disagreeable or not, they refer to a condition that must be faced, for a municipal corporation is no different from a private corporation in the matter of making its collections. Any business that neglects the collection of its accounts is soon financially embarrassed. And conditions in Teaneck have reached the point where laying aside for the minute all questions of what the law says, good municipal financing means the collection of delinquent taxes. Nowadays when bankers or bond houses or insurance companies discuss the question of the financial status of a community, one of the first inquiries they make concern the amount of outstanding taxes.

This has been forcibly brought to the attention of local officials when inquiries were recently made of various banks as to the possibility of the Township’s borrowing money on tax notes in order that cash resulting therefrom might be used in the further buying of the Township’s bonds. (The intention of this being to end the interfund borrowing to which the audit demands.) Invariably the bankers called attention to the amount of uncollected taxes outstanding and recommended an early tax sale. Recently, also, the investigator for a large insurance company spent some time in Teaneck looking into its financial situation. This company is vitally interested in progress of the Township not only as the owner of a large block of its bonds but also because it has vast quantities of mortgage money invested locally. The principle cause of concern to this investigator seemed to be the amount of taxes outstanding.

Behind these reasons impelling the holding of a sale is preserve the credit of the community, are the out and out recommendation of the Commissioner of Municipal Accounts that a sale be held and the specific injunction of the law which commands the tax collector that he “shall” hold a sale at the times fixed by statute.

It was for these reasons that the tax collector recently, after a conference with the Town Manager and the Financial Advisory Board, announced definitely that immediately after the first of the year he would be making preparations for the sale of delinquent 1929 and 1930 taxes. The 1928 taxes were sold at the last sale held in the Spring of 1929.

Such a sale may involve about two thousand parcels perhaps twenty percent of which are built upon. If assessments are delinquent on these properties it seems probable that these must be added to the taxes when the property is placed upon the tax sale list, although a ruling upon this point from the Township attorney is awaited. If it is possible the assessments will be omitted from the sale, nor is it the intention to sell properties which are delinquent only for assessments, having the 1929 taxes paid. The reason for this decision are that assessments are not doubling yearly as unpaid taxes are and because the assessments made will be most needed in 1934.

In the case of those homes which will be involved in this tax sale, and it is believed that they are comparatively few in number, it is believed that arrangements can be made by the owner with the mortgage holder, especially if it be one of the larger companies. A group of real estate men are also interested in providing refinancing, though the details of this have not yet been worked out.
Modernizing Town

No Small Job

A few short years ago Teaneck was a rural community. Homes which then existed were surrounded with broad acres of meadows and wooded lands. Most of the growth into the splendid residential town, as we know it today, has taken place within the past ten or twelve years.

Good and sufficient reasons exist for the belief that the coming decade will witness a much more rapid increase in population. The open spaces which were a benefit and joy to both adults and children are fast disappearing.

With these facts to serve as guide it was natural that the Mayor and Council, and "The Town Manager", should take the sensible step of attempting so far as possible, to judge the future by the past.

The appointment of the Planning Board recently is one step in this direction. This Board, during its existence, has learned much which will be of great benefit in making future plans.

Chief among these is the experience, already available, of other municipalities in the working out of similar problems.

It is of course unfortunate that the plans now contemplated were not started several years ago, whether this would have saved the public much or little money may be left to the individual to judge. The answer to some extent may depend upon the success of the efforts now being launched.

Certain it is that the necessity exists of starting on a comprehensive program for the future development of Teaneck. Every citizen will be concerned in this, regardless of what may be the nature of his or her own interests. It is for the general well being of every person in the community, those to come, and those who will come here after we have gone.

The Planning Board has not yet had time and opportunity to give consideration to all of the valuable suggestions which have been offered. Many of these concern County-wide projects, with which it will be to the Town's interest to be in accord in some instances. In others, it may be found desirable to see if the mountain can be induced to come to Mohammed.

The benefit of the best technical advice will be sought in connection with the prosecution of the work. It is appropriate to emphasize here, however, that the undertaking is solely in the interest of the public, and every one is urged to cooperate with those whose duty it will be to prepare the "Master Plan".

—M. G. Votee.
SAYS BABY STATION
SHOULD DEVELOP INTO
REAL HEALTH CENTER

(Continued)

physician who assumes charge of the case.

Following the birth of the child, a call is made upon the mother for the purpose of bringing her to take the child to the Baby Keep-Well station at regular intervals. At each visit to the local station, the child is undressed by the mother and placed upon the scales to be weighed. A record of the weight is kept, and of the number of teeth, the ability to sit, stand and so on. No examination of the baby is made, because, naturally, a nurse is not competent to make such an examination, and the State does not permit it. No feeding formulæ are given, because again a nurse is not proficient at such a specialised branch of medicine as infant feeding. But this much is accomplished. If the child looks obviously sick, or is losing weight, the mother is advised to take the child to a physician or clinic for appropriate treatment. If some less evident condition is present, it is naturally overlooked. But the great majority of the infants that are brought in regularly do derive benefit from this supervision over their health and development. It is the proverbial half-loaf of bread which, as we all know, is better than no bread at all.

But here is the whole loaf of bread that is comprised by the idea of a Health Center which we have recommended be established in this Township. Firstly, it would include the nursing service that is being given now. Naturally, a whole loaf includes a half-a-loaf in its makeup. The pre-natal, postnatal and follow-up house visits would be made just as they are now. But when the child reaches the Health Center, a more thorough and more elaborate routine would be followed. Immediately on arrival, the child would receive a superficial inspection, to make sure that a child with a communicable disease had not been brought to the Center by the mother unknowingly. Thus, in such event, the child would immediately be isolated from all contact with the other children, and sent home or to Bergen Pines for treatment. Compare that with the promiscuous mingling of children that occurs in the Baby Keep-Well Stations in their basement meeting place, without even the convenience of running water. If a mother unwarily brings a child with contagious disease to a Baby Keep-Well Station, there are firstly no doctors to diagnose the condition, and secondly no facilities for isolation of the case.

After the child has passed this superficial inspection, he is taken into a room, not lacking running water, but containing in addition facilities for sterilization of hands, equipment, and examining instruments. There the child receives a complete physical examination so that any defects of heart, lungs, abdomen, spine or limbs can be detected. To aid in the diagnosis of such conditions, the X-ray and the pathological laboratory are available. There is also available the opportunity for consultation with hospital specialists when obscure conditions are found.

I cannot stress too much the need of this complete examination. In my specialty of orthopaedic surgery I have come across cases of children who had been born with a dislocated hip, or some other deformity, and it had not been discovered until the child was several years old, and this in spite of regular monthly visits to a Keep-Well station. Many of these conditions are extremely difficult to diagnose in infancy; but a thorough physical examination, with X-ray if indicated, will reveal the true condition.

This in brief is the plan of the Health Center. It would be, as the name indicates, a center from which health would radiate to the four corners of the Township. Later it might be possible to enlarge the scope of the Center beyond this preliminary plan. But, if we can start the children on the road to health, much will have been accomplished.

The doctors of the Township have very kindly consented to give their time and services to this Health Center without recompense. I am wrong. There is a recompense, but it is not monetary. It consists of the gratitude of mothers whose little ones, have been helped and the satisfaction of having lived up to the altruistic ideals of their profession—the only profession in the world that deliberately devotes time, money and energy to the elimination of the conditions that would create a demand for their services.

Tell Our Advertisers That You Saw His Ad in "The Town Manager."
The inclusion in the last Town Manager of a map of Teaneck Township wherein were shown the various building zones, has led to numerous questions being asked as to just what class A Residence Zone or class B Residence Zone for instance, meant. To clear up these questions the following brief explanation is offered. Those who are interested in further details are advised that duplicates of the map as published together with the complete zoning ordinance can be purchased at the Town Hall for five cents each.

Class A. Residence; In this zone all lots must have a minimum area of five thousand square feet with a minimum width of fifty feet. On this lot only a single dwelling housing one family can be erected. No business can be conducted on the premises unless it is professional in nature such as a doctor’s office, for instance. Each building must have a front yard of at least twenty-five feet nor can it cover more than thirty per cent of the area of the lot. No signs excepting small “for sale” or “for rent” signs are permitted.

Class B. Residence; This is also known as the “Two Family Zone”, not because one family residences are barred but because buildings housing not more than two families are permitted. The permissible minimum lot area is lowered to four thousand square feet and the minimum lot width to forty feet. Otherwise the restrictions are much the same as in class A.

Class C. Residence; This is also known as the “Apartment house zone” and any type of residence or apartment may be built therein. If either a one or two family house is built in this zone it must comply with the restrictions affecting its proper classification. If the building is to house more than two families it must comply with the requirements of the New Jersey tenement house law. Restrictions against business or industry apply as they do in the other two residence zones.

Business; This zone is set apart primarily for the use of retail stores, and manufacturing of any nature except that clearly incidental to the conduct of a retail business conducted on the premises is barred. Garages are not permitted in a business zone except by permission of the Board of Adjustment. Lots may be of any size and the entire area may be covered except for the necessary set-back of forty feet from the center of the street. This forty foot set back from the center of the street applies universally to every building in the Township except that in residence districts corner buildings need to set-back on only their narrow frontage, or where a building line is already established by existing buildings less than the required forty feet set-back.

Industrial; The designation of this zone is almost self-explanatory. Even here however, certain businesses or industries which are in their very nature objectional or dangerous such as slaughter-houses or refining plants are excluded.
URGE WIDER RESPONSE TO WELFARE PROGRAM; NEED GROWING GREATER

Continued)

helping hand to those who are unable to help themselves.

Each Case Investigated
How is this relief extended? What investigation is made to aid the worthy cases? Where a case is brought to the notice of the relief committee, of which Mr. Frank De Ronde is the head, either he or a trained worker visits the home in question. If there is no coal in the house, no food and no clothing these things are supplied first, because that is the most urgent need. After that a thorough investigation is made from all available sources and relief extended in whatever necessary form on the strength of the investigation. Everything that can be done humanly in order to extend aid to the worthy cases only is being done and the people may be assured that their contributions are used for the relief of such cases only. But no human being can read the human heart and if there should be isolated cases where help is extended to persons who later prove unworthy it must be remembered that nobody is infallible and that it is far better that a few such cases are aided rather than that one single worthy case go without aid.

How much does the Relief Organization require to meet its needs? The answer is at least $10,000. That is not a great sum for Teaneck. The Organization has asked each home of a minimum of 60 cents per month over a period of six months, a total of $3.00 per home. Excluding those homes where the need is great and for whom we are trying to obtain this aid, is there any home that cannot afford to give $3.00 spread over a period of six months? There are over 5,000 homes in Teaneck. Granted that we exclude 500 homes which are unable to give. That still leaves 4,500 homes able to give and at $3.00 per home, we could obtain a sum of $13,500. From that source. But there are organizations, business houses, citizens in Teaneck who have given much greater sums of money, even up to $100.00 and more. That leaves so much less to be collected from the other homes. But up to the date of this message barely 1200 homes have either pledged or contributed to this fund. That surely is not a showing worthy of Teaneck.

There must be an awakening of public responsibility, a realization that those of us who have, must extend their helping hand to those who have not. True many of us give in New York City; we contribute to relief funds elsewhere. But is it possible that not even $3.00 are left for help to the needy in our own home town? It cannot be that Teaneck will fall in its duty and neglect those of our fellows who are looking to us with pleading eyes and begging us to help them. You who read this article, have you given? Can you say with a clear conscience "I have shared"? If you have not, will you not communicate with the chairman of the Teaneck Relief Organization, George L. O'Hare, 736 Grange Road, tel. Teaneck 6-9738 or with the Treasurer James P. Birch, 327 Warwick Avenue, tel. Teaneck 7-7591-R. Do you share to tide the unhappy in our town over these winter months, when cold, hunger and despair are knocking so insistently on the door. Frederick W. Scholz, Vice Chairman.

Stork Outdistances

Grim Death During Year, Report Shows

From Jan. 1st to Dec. 15, 1931

During the year the board has held twelve regular meetings, meeting on the third Tuesday of each month, and one adjourned meeting held during the month of June. The Board of Examiners for plumbers held twelve examinations, meeting on the first Wednesday of each month. Fifteen applicants for license took the examination, all passing the tests and were granted licenses.

- Cases reported by physicians:
  - Infantile Paralysis: 11
  - Whooping Cough: 104
  - Chicken pox: 48
  - Scarlet Fever: 27
  - Tuberculosis: 17
  - Diphtheria: 7
  - Pneumonia: 21
  - Measles: 111
  - Mumps: 3
  - Meningitis: 9

- Applications received from plumbers and permits issued 232.
- Plumbing inspections made by Health Officer 250.
- Complaints received and investigated 102.

W. F. REYNOLDS,
Health Officer

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**Book Borrowers At Library Read More**

By Agnes C. Norton, Librarian

During 1931 the patrons of the Teaneck Public Library read 15,000 more books than they did in 1930. Why did more people read more than in 1931? What did they ask for and why did they want what they wanted? These things are really of greater human interest than the bare figures, striking though they may be.

With the exception of fiction—literature, biography, history and sociology show the largest totals for the year in the order named. The first and last classifications cover a wide variety of subjects. Literature includes poetry, drama, essays, and literary history and criticism. Sociology covers a vast field and includes industrial relations, real estate, political science, education, law, commerce, economics, and their many subdivisions.

History and biography are two quite distinct subjects. Books relating to Russia and India, showing not only their present economic condition but their historical background, and biographies of persons connected with their past and present history, were much in demand. Munthe, "Story of San Michele," the biography of a Swedish physician, was the most popular book during 1931 in the Teaneck Library, with Marie, "Education of a Princess," a close second.

Books like Callas, "Some Folks Won't Work; Hamlin, "Menace of Overproduction"; Donham, "Business Adrift"; and Chase, "Nemesis of American Business," concerning present economic conditions of our own country have been much read.

Persons who have more leisure than usual have used the time to read and study for a possible future job. Among the requests made by these people were for books on printing, traffic building construction, salesmanship, advertising, insurance and real estate.

Teaneck being a community of homes, a great interest is shown in books pertaining to gardening, cookery, care of the home, and child study.

Fun and sport is not omitted in the life of Teaneck, and in the requests for books on golf, tennis, swimming, and all manner of card games, stunts and ice-breakers for the less formal party are any evidence.

Etiquette is a surprisingly popular subject. Our curiosity was aroused by the request of a regular patron, whom we should not have judged to be a devotee of Emily Post, for a book of etiquette. We were not unethically looked over his shoulder to see him perusing the chapter on engagements. He must have found help because in due time he brought his wife to the library to register for a library card.

Every afternoon the reading tables may be seen filled with school students busily engaged with books and paper. Information has been given on a variety of subjects including: Vikings, cave-men, vocational education, city-planning, history on transatlantic voyages, Red Cross in the World War, lives of various people, and many plays, poems, and novels on required reading lists. A great amount of the reference work at the Library is done with the students of the Teaneck schools.

Many people read only for recreation. The demand for detective stories has slightly decreased during 1931 and the demand for Western and adventure stories is gradually taking their place. Of course, there is always a demand for love stories but there is also a great interest in the more serious type of novel of a literary character.

One fourth of the books lent by the Teaneck Library during 1931 were non-fiction which is an excellent percentage for a public library. Although figures are dull they are graphic. The comparison of the library circulation for 1928, which was 28,000, with that of 1931 which is approximately 84,000, shows that Teaneck has a reading public.

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**Assessor's Job Most Important; Hints on Ratables Are Given**

(CLARA CHRISTENSEN)

Employed by the Township of Teaneck in June, 1925. Appointed as Deputy Township Clerk on January 1, 1926, which position she has held since that date. Also acts as Secretary to the Township Manager.

---

**Paint and Repair Your Buildings**

That will not increase their taxable valuation, but it will enhance their desirability for use and add to their attractiveness if you want to sell. At the same time it will help beautify your town and will give work to those that need it.

---

**Patronize Local Merchants**

This will tend to reduce your taxes. The faster the business of local merchants expands, the faster the value of their properties will rise in the business zones, and these zones will bear a proportionately larger share of the total tax burden, while the share borne by home owners will decline in proportion. This is a matter all residents should consider thoughtfully. If you encounter any shopping troubles, make them known. Write to the Chamber of Commerce or any association of merchants or business men. They will welcome all constructive criticism and help remove the troubles. If local merchants do not carry lines of goods you want to buy, kick about it to them direct, until they meet your demands. Observing these suggestions will be beneficial to both merchant and home-owners, and a great benefit to the town.

---

**Plant Trees and Shrubbery**

That will not increase your taxes, but will help to make your home, your neighborhood and your town more beautiful, and help to bring up the property value of the buyers if you want to sell. Trees and shrubs are not classed as real property, and are necessary to bring about equalization. In general, home-owners should benefit from the equalization now in progress.

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**How Tax Rate Is Determined**

The rate will be determined by the amount of the township budget as made up by the township council with the assistance of the township manager; the amount of a similar budget made up by the board of education, and the amount required to be levied by the township to meet its share of the requirements of state and county governments. When these amounts have been added the total is figured to a tax rate in accordance with the total of ratables, or valuations for the purpose of taxation, as ascribed by the assessor. The taxable value fixed on the property of any taxpayer, multiplied by this tax rate, will show exactly how much he must pay in dollars and cents as his share of the total tax levy.

It can be seen, accordingly, that fairest and best results for taxpayers in general can be secured only through a fair and just equalization of taxable values by the assessors, through economy on the part of all taxing bodies—local, school, state and county—in making up their budgets and thus in determining the total that must be levied in taxes.

With the foregoing general treatment of the subject, it seems timely to give the taxpayers of Teaneck certain suggestions, based on facts of which many are not informed.

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**The Town Manager**

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[Continued on Page 27]
Cheerful, Well-Kept Home

Assessor's Job Most Important: Hints on Ratables Are Given

(Continued)

not assessable, because they are perishable and subject to be moved or removed by the owner at will. Plant as much as you can to advantage. It helps you and the town.

Additions and Alterations

All additions and extensions of buildings are assessable, but alterations may not be in some cases. An alteration necessitated through maintenance of use, and which does not involve addition or extension, may not be assessable. These matters are so varied and diversified that it would be well for any one who contemplates making any change in a building to ask the assessor first whether such change will involve any additional tax value.

Appeals from Tax Assessment

The law gives the assessor full power to fix or determine the value of property for purposes of taxation, and barring errors in maps, deeds, dimensions, etc., his appraisals are subject to change only by appeal, on or before June 15 of each year, to the county board of taxation. If that body does not grant the appeal, the taxpayer then has the right to appeal to the state board of taxation, which in turn will hear the facts and give a decision that is final. Property owners should keep in mind the fact that assessments are not reducible merely because to them, they seem too high. The county and state boards are well informed as to conditions and values and will not consider appeals brought solely upon such grounds.

Futile and unnecessary appeals can be avoided and time can be saved if taxpayers will take these matters up first with the assessor, before making an appeal. Any taxpayer who feels that his assessment is not fair and just on the basis of equalization, should submit his complaint in writing, and to substantiate his complaint he may cite for comparison any other property or properties he may select for that purpose. All complaints should be in writing and all facts well weighted before actually filing an appeal.

Sincere Wishes To All
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Home of Ex-Congressman A. C. Hart

$65,000 IS AVAILABLE FOR JOBLESS RELIEF; STATE O. K.'S PROGRAM (Continued)

(Continued)

develop a Teaneck tradition. So far only a small fraction of the ultimate has been accomplished. What is needed is—first, the determination on the part of the student that if the school is going to give him everything that is needed. Second, that he is going to do his part to make the Teaneck High School stand out as an institution in a class by itself. Both of these points of view are necessary for a student in the high school. They are also absolutely essential for the student when he goes on to the University, because all future generations of students are judged by the accomplishments of the graduates of the Teaneck High School. If the student fails to pass a good examination before the College Entrance Board then Teaneck's rating goes down. It is only through the determination on the part of the student that the high school is to give him everything to which he is entitled, and that he is going to do all in his power to make the Teaneck High School the best in the country, that Teaneck will be able to have a tradition worth while. It may take some time for this to be thoroughly realized by the student body, but until it is Teaneck will only have an average high school or less, no matter if our student body is made up of individuals with better than average intelligence. 

Telephone Our Advertisers For Quick Service!
Publication Stirs Interest Throughout U. S.

Letters of congratulation, requests for copies, and subscriptions to THE TOWN MANAGER continued to pour into publication headquarters, this month, from all parts of the country.

Interested city officials, admirers of the publication, and Chamber of Commerce organizations of many states are among the writers of voluntary praise. Following are some of the communications received this month:

The Sales Institute
West Englewood, N. J.

December 12, 1931.

The Town Manager,
Teaneck, N. J.

"I want you to know that I am quite "hot" up about our little paper; it is "ours" isn't it? Other fellows of the right sort address us 'tho' it and if we want to we can address the other fellows. And it is all so clean and homely.

"Why it is just wonderful to have this means of understanding one another, and besides to have our Town executives tell us all about what we want to know about our Town. And without any varnishing. Public politics you know is only varnishing over an old surface.

"In the recent past I have advocated an open forum, having in mind some public meeting place. This little paper gives us that without going out at rights.

"And it's only fifty cents a year. And we can look forward to receiving it regularly if we instantly get that small sum to the publishers, here is mine. If we don't put in your little bit it will stop and surely don't want that to happen, respectfully now that we have some good fellows to do all the hard work."

JOHN F. SOBY
91 Garden Street.

* * *

John H. Carroll
1610—Petroleum Building
Houston, Texas.

(Air Mail)

December 16, 1931.

The Town Manager,
Teaneck, N. J.

"Having just finished reading the December issue of The Town Manager', I thought you, as Business Manager of the publication, would be interested to learn that a copy traveled 2,900 miles, to the State of Texas.

"The December issue contained the kind of information that should interest home-owners and residents of Teaneck. If the editor and special writers keep in mind the 'Credibility' Justices towards all; police toward none' and the Purpose—To make Teaneck a good place to live in, as shown on the editorial page, your publication should succeed as an informative instrument for the good of Teaneck. Pure, unadulterated facts and news presented in an attractive style is more interesting than distorted and defamatory statements.

"Praising you on your courage to initiate such a publication at a time when most individuals and organizations are reeling, and wishing you success in this enterprise, I am"

Very truly yours,

John H. Carroll.

* * *

James J. Astarita
Ferryport, L. I.

December 12, 1931.

The Town Manager,
Teaneck, N. J.

"My I ask for several of your monthly paper 'The Town Manager', I am very much interested in the matter, and will appreciate one of your issues as a matter of guidance and information which may be applicable in my village."

Yours respectfully,

James J. Astarita.

* * *

Neb. Legislative Reference Bureau
Lincoln, Nebraska.

December 16, 1931.

The Town Manager,
Teaneck, N. J.

"Will you please send us the latest issue of your paper, The Town Manager?

Very truly yours,

Edna B. Bullock,
Director

The Town of Darien
Dept. of Highways and Bridges
Darien, Conn.

Dec. 14, 1931.

The Town Manager,
Teaneck, N. J.

"Kindly send me a copy of your monthly paper entitled, 'The Town Manager'. Enclosed you will find 8 cents in stamps for same. I saw this notice in the December issue of the American City Magazine."

Sincerely,

Walter A. Bates.

* * *

New Jersey Taxpayers Ass'n.
Trenton, New Jersey.

October 19, 1931.

The Town Manager,
Teaneck, N. J.

"We have had the privilege of seeing occasionally a copy of 'The Town Manager' published by your League. If agreeable to you, we will appreciate being placed on your mailing list to receive regularly further copies as issued.

Sincerely yours,

J. G. Hoosier,
Organization Service Dept.

* * *

L. C. BORROWS CO.
ESTABLISHED 1922

PLUMBING AND HEATING
JOBBERING and ALTERATIONS
Gas Ranges on Display
All Burners Installed

361 Queen Anne Road
Teaneck, N. J.

Phone Teaneck 6-4969

C. Richter and Son

Plumbing and Heating

339 CEDAR LANE
TEANECK, N. J.

Time Payments Arranged
Estimates Cheerfully Given

Phone Teaneck 6-6870

Phone Teaneck 6-2222

JOHN J. VOPELAK

Plumbing and Heating

Jobbing done at reasonable prices.

584 MARTHENS AVENUE

Teaneck, N. J.

Phone Teaneck 6-8516
TOWNSHIP TREASURER'S REPORT

Following is Township Treasurer R. J. Pearson's statement of Teaneck finances as of date of Dec. 15, 1931, with statement of tax arrears:

**RECEIPTS, 1931**

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance January 1, 1931</td>
<td>$ 298,834.86</td>
</tr>
<tr>
<td>1931 Taxes</td>
<td>549,932.52</td>
</tr>
<tr>
<td>1930 Taxes</td>
<td>275,970.66</td>
</tr>
<tr>
<td>1929 Taxes</td>
<td>83,361.88</td>
</tr>
<tr>
<td>1928 Taxes</td>
<td>936.30</td>
</tr>
<tr>
<td>1927 Taxes</td>
<td>180.39</td>
</tr>
<tr>
<td>1926 to 1928 Taxes</td>
<td>12.30</td>
</tr>
<tr>
<td>Tax Title Liens</td>
<td>6,952.61</td>
</tr>
<tr>
<td>Franchise Tax</td>
<td>22,380.24</td>
</tr>
<tr>
<td>Gross Receipts Tax</td>
<td>5,167.77</td>
</tr>
<tr>
<td>Interest and Costs on Taxes</td>
<td>26,007.82</td>
</tr>
<tr>
<td>Interest on Assessments</td>
<td>$114,325.53</td>
</tr>
<tr>
<td>Assessments Receivable</td>
<td>409,645.09</td>
</tr>
<tr>
<td>Assessment Liens</td>
<td>15,165.84</td>
</tr>
<tr>
<td>Assessment Lien Interest</td>
<td>3,178.43</td>
</tr>
<tr>
<td>Return Gasoline Tax</td>
<td>12,621.20</td>
</tr>
<tr>
<td>Local Licenses and Permits</td>
<td>26,971.49</td>
</tr>
<tr>
<td>Other Revenue (Misc.)</td>
<td>219,891.76</td>
</tr>
<tr>
<td>Advance on Collector's December Account</td>
<td>127,000.00</td>
</tr>
<tr>
<td>Total Receipts</td>
<td>$2,901,367.81</td>
</tr>
</tbody>
</table>

**DISBURSEMENTS, 1931**

<table>
<thead>
<tr>
<th>Expense</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>State and County Tax</td>
<td>$ 276,145.95</td>
</tr>
<tr>
<td>School Tax</td>
<td>411,713.75</td>
</tr>
<tr>
<td>Redemption of Bonds</td>
<td>187,686.00</td>
</tr>
<tr>
<td>Purchase of Bonds</td>
<td>26,198.50</td>
</tr>
<tr>
<td>Improvements in Progress</td>
<td>14,020.75</td>
</tr>
<tr>
<td>Improvements in Progress</td>
<td>584,504.45</td>
</tr>
<tr>
<td>Budget</td>
<td>21,344.75</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>$198,693.79</td>
</tr>
<tr>
<td>Total Disbursements</td>
<td>$198,693.79</td>
</tr>
</tbody>
</table>

**BANK BALANCES**

<table>
<thead>
<tr>
<th>Date</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>December 15, 1931</td>
<td>$ 41,940.02</td>
</tr>
</tbody>
</table>

**OUTSTANDING TAXES—DECEMBER 15, 1931.**

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1921 to 1924</td>
<td>$ 7,687.59</td>
</tr>
<tr>
<td>1925</td>
<td>4,083.40</td>
</tr>
<tr>
<td>1926</td>
<td>4,500.57</td>
</tr>
<tr>
<td>1927</td>
<td>106,665.36</td>
</tr>
<tr>
<td>1928</td>
<td>219,591.76</td>
</tr>
<tr>
<td>1929</td>
<td>1,626,331.00</td>
</tr>
<tr>
<td>Total</td>
<td>$1,625,289.68</td>
</tr>
</tbody>
</table>

Wood and Metal Work
Tops and Slips Covers
Chassis Straightened
Cars Polished
Welding
Expert Automobile Painting
$35.00 and up
Nickel and Chrome Plating

**JOHN SWEIKOW**

Telephone Teaneck 6-7223
403 Glenwood Ave., Teaneck, N. J.
ASSESSMENTS DUE DURING MONTH OF JANUARY, 1932

Collector of Taxes, R. J. Pearson, states that an installment on the following assessments is due on the dates shown for the month of January.

He also states that by paying on or before the due date the taxpayers will avoid the 2 per cent penalty in interest.

No. When Due
50 West Englewood Avenue, C. & G. Jan. 6
56 Farrant Terr. Sewer, gas and water stubs 15
74 Millcrest Street, River Rd. to Larch Avenue . . . 15
78 Palmer Avenue, sanitary sewer . . . . . . . . 21
85 Lees Avenue Imp. (Sherwood to Ft. Lee Rd.) . . . 7
86 Eastern sewer extension . . . . . . . . . . . . . . 7
110 Hickey Street, north of DeGraw Avenue . . . 21
111 West Englewood Ave, Queen Ann to Station St. 21
124 Sherman Ave, east of Queen Anne Rd. 21
125 Elizabeth Ave, Teaneck Rd. to Queen Ann 21
138 Churchill Rd, from Buckingham Rd. to East end 21
152 Short St., Linden Ave. to Chestnut Ave. . . 21
190 Shepard Avenue, Paving . . . . . . . . . . . . 21
191 Van Buskird Rd. Paving . . . . . . . . . . . . . 21
192 East Oakiene Avenue, Paving . . . . . . . . . . 21
193 Gaylord Terr, Paving . . . . . . . . . . . . . . 21
194 Parkway Avenue, Paving . . . . . . . . . . . . 21
195 Ogden Road, Improvement . . . . . . . . . . 13
196 Division Street, General Imp. . . . . . . . . 13
244 Terhune Street, Sidewalks . . . . . . . . . 20
245 No. and So. Forest Drive, Ord. No. 383 . . 12
246 North Forest Drive, Ord. No. 402 . . . . 12
247 Cedar Lane, Belle Ave. and Beatrice Street 12
248 Fycke Lane, Sidewalks . . . . . . . . . . . 26
249 Teaneck Road, Sidewalks . . . . . . . . . . . . 26
250 Harding Avenue, Sidewalks . . . . . . . . . . 26
251 Oak Street, Sidewalks . . . . . . . . . . . . . . 26
252 Walnut Street, Sidewalks . . . . . . . . . . . . 26
254 Walnut Street, General Improvement . . . . 26

When inquiring about taxes, please furnish lot and block number or your tax bill.

THE TOWN MANAGER

What To Expect In New Budget:
Bright Forecast of New Year Expenses

An examination recently made by the Financial Advisory Board of the expenditures and receipts for the year of 1931, indicated a generally satisfactory condition. Taking the expenditures as of December 15th and making allowance for the bills, wages and salaries still to be paid, it would seem that there might be a surplus of fifteen thousand dollars left on the expenditure side of the budget. The revenue side of the budget was even more satisfactory. Generally in considering a budget ninety per cent of the discussion centers about expenditures. These are important of course, but the revenue side of the budget accounts for the raising of more than two hundred thousand dollars, from other sources than taxation. If this projected income is estimated too literally and the actually receipts fall short of the anticipations, any such deficit must fall directly upon the taxpayers for the following year. Consequently the Committee was very pleased to learn that evidently the 1931 anticipations had been moderate and that the actual collections would exceed these anticipations by perhaps thirty-five thousand dollars, mainly because of the unexpectedly large collections of interest. As a result of the under expenditure and the over-run in receipts, (when the year's transactions are complete) the 1931 budget will show a total net surplus of perhaps fifty thousand dollars. This surplus instead of being used to reduce taxation during the coming year will be allowed to remain in the surplus revenue account where it will come in exceedingly handy in the years when the exceedingly heavy bond maturities must be met.

The committee though realizing the dangers of prophecy, looks forward to the 1932 budget with a good deal of equanimity. It seems certain that that part of the budget which is used for the operation of the Township will show practically no increase. That part of the budget which provides for debt service, Township share of improvements and deficiencies will show a moderate increase, while the anticipated receipts from other sources than taxation will show a decrease. The net affect of all this will be that greater sum will have to be raised by taxation in 1932 than in 1931. However, it seems that this amount will be less than the amount which will be normally produced by new buildings to be taxed for the first time this year. Consequently a conservative prediction is that no one will pay increased taxes in 1932 except in those cases where an increase has been made in the valuation for the purposes of equalization, or because of new construction. In fact, the probabilities are that all of the others, which includes the great mass of home owners will pay less.

Honor Roll for January

Classified Index of Advertisers

<table>
<thead>
<tr>
<th>A</th>
<th>K</th>
<th>L</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auto Sales, Service, Parts, Equipment, etc.</td>
<td>Kiddie Shop, 22.</td>
<td>Letter Shop, 8.</td>
</tr>
<tr>
<td>Bakery, 15, 25.</td>
<td>K</td>
<td>L</td>
</tr>
<tr>
<td>B</td>
<td>M</td>
<td>N</td>
</tr>
<tr>
<td>Beauty Parlor, 5.</td>
<td>O</td>
<td>P</td>
</tr>
<tr>
<td>Cleaner and Dryer, 24.</td>
<td></td>
<td>Printing, 27.</td>
</tr>
<tr>
<td>D</td>
<td>R</td>
<td>S</td>
</tr>
<tr>
<td>Dry Goods, 6, 7, 10.</td>
<td>Restaurants, 23.</td>
<td>Real Estate, 8, 18, 20, 21, 25.</td>
</tr>
<tr>
<td>Furrier, 16.</td>
<td>T</td>
<td>U</td>
</tr>
<tr>
<td>Furnished Rooms, 9.</td>
<td>Travel Bureau, 8, 16.</td>
<td>Women's Wear, 6.</td>
</tr>
</tbody>
</table>

* * *
THE TOWN MANAGER

SAFEGUARDING TEANECK'S FUTURE

The City Plan Act, under whose authority the council has created the Teaneck Township Planning Board, should be carefully studied not only by the public officials concerned, but by all those who are interested in the future development of Teaneck. To give it its readers opportunity to familiarize themselves with the provisions of the act, "The Town Manager" has prepared an article that explains them fully. The second and final installment of this article appears in this issue.

Study of the act shows its beneficent purpose, and that it is a law drafted in the interest of the public rather than of politicians—a law, in fact, that is in every way consistent with the home rule principle.

For any municipality that avails itself of its provisions, through the action of its governing body, the law affords a means by which the community can protect itself against the activities of those who otherwise might plan and carry out development enterprises highly profitable to themselves, but at the same time injurious to the township as a growing community.

The law, however, cannot be viewed as in any sense a barrier to progress. On the contrary, it encourages and defends legitimate enterprise on the part of investors who are public-spirited—not merely self-seeking in a short-sighted way. To these investors in legitimate and commendable enterprises, the law gives assurance that the value of their investments shall not be impaired by the activities of others who have no concern for the welfare of the township.

Teaneck's planning board already has begun the studies the law requires it to make before adopting any master plan, and is arranging to employ at an early date some planning expert to help in that work. It is clear that the citizens of Teaneck should commend and encourage the efforts of this board, whose members give their time and efforts with no compensation except the consciousness of having performed a service of value to the public, and that they should commend the action of the council in creating this board to safeguard the future of Teaneck.

WISHING TEANECK A HAPPY NEW YEAR

Tradition marks the dawn of each new year as a time suitable for forming new resolutions, for conceiving new hopes and aspirations and for the expression of good wishes. To all the people of Teaneck, The Town Manager extends its best wishes for 1932, and to them it pledges its most earnest efforts toward bringing about the realization of those wishes.

Among the good things The Town Manager most earnestly wishes for Teaneck in 1932 are the following:

That the benefits derived from the opening of the George Washington Memorial bridge, so long awaited, may exceed the brightest anticipations of the most sanguine.

That the progress made in 1931 toward establishing the financial and governmental affairs of the township on a sound and businesslike basis may continue.

That whatever remains of old factional or sectional divisions, which in the past have ranged the people of Teaneck into opposing camps, may disappear and give way to a united community spirit in which all shall share; so that every project or enterprise designed to make Teaneck a better place in which to live shall have unanimous support.

To such extent as The Town Manager can help in the realization of these ideals, its sponsors will feel that its continued existence as an influence in the community is justified.

VOTE IN THE COMING SCHOOL ELECTION

Within a few weeks the voters of Teaneck are to elect three school trustees. It is to be hoped that the vote cast at that time will be a more complete expression of the views and wishes of the electorate regarding school matters than has been customary in school elections.

Just why citizens do not take as much interest in selecting school trustees as in choosing their councilmen, for example, is hard to understand; but the fact remains that the vote cast in school elections is seldom as much as half, and at times less than one-fifth, of the vote cast in other elections.

It should be remembered that the school trustees are responsible for the expenditure of practically as large a share of the total amount levied as taxes in Teaneck as the township council. For example, of each tax dollar levied in 1931 in Teaneck, 41.5 cents was for township government and 40.6 cents for the board of education, the remainder of the dollar going to county and state.

Furthermore, the school trustees are responsible for one of the most important functions of local community life, if not the most important—that of fitting the children of Teaneck for future citizenship. Certainly none can regard that as less important than the repairing, lighting and cleaning of streets, the disposal of garbage, the supervision of police and fire service or the assessing of property and collection of taxes.

It is in view of these considerations that The Town Manager urges all citizens to regard it as their civic duty to familiarize themselves with all the issues involved in the forthcoming school election, and then get out to the polls and vote, so that however the election goes, the outcome may be regarded as an adequate and intelligent expression of the majority as to just what the people of Teaneck want with regard to school policies and school administration. It should not be left to an active minority to decide matters of such great importance to all.