

The Town Manager

5500 Circulation in Teaneck Township

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VOL. I No. 9

MAY, 1932.

TEANECK, N. J.

PRICE FIVE CENTS

Paquin's Experience In Professional Work Serves Township Well

Teaneck Councilman Has Had Wide and Colorful Career In Journalism

Samuel S. Paquin, who took office as councilman on November 11, 1930, was born in the little village of Tripoli, Iowa, of American parents, and lived in the middle west until he came to New York City in 1907. His father, Cyril O. Paquin, was born in Canada of French parents, was reared and educated in Vermont until nineteen, and attended Ann Arbor medical school for two years prior to the Civil War, in which he served throughout as member of the Fourth Iowa Volunteer Cavalry, later finishing his medical course at the University of Iowa. His mother, Anne E. Fitts, was a lineal descendant of John and Pricilla Alden, and named her son Samuel Savil because those given names had persisted through seven generations, making Councilman Paquin the eighth, and his son the ninth Samuel Savil.

When his youngest son, Samuel, was ten years old, Dr. C. O. Paquin removed with his family to the Sisseton Reservation in what was then Dakota Territory, now South Dakota, where he had accepted a government post as physician to the Indians and the white employees

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MANAGER-PLAN TOWN REFUNDS 40% TAXES

Front Royal, Va.—This little city of 2,500 inhabitants rises to claim exception to the long list of municipalities that are scratching for money. A refund of 40 per cent of the 1931 tax levy has been authorized by City Manager L. B. Dutrow. Persons who have not paid their taxes may deduct 40 per cent from their tax bill provided they are paid before July 1, 1932.

Front Royal which adopted the city manager plan in August 1930, is neither curtailing municipal ser-

(Continued on Page 4)

Explaining Laws Governing Sale Of Land For Arrears In Taxes; How It's Applied

As the laws of New Jersey now stand, it is provided that when any municipal lien or part thereof on real property remains in arrears on the first day of July in the calendar year following the calendar year when the same became in arrears, the COLLECTOR SHALL enforce such lien by selling such property in the manner set forth in the Act.

The Collector is obliged to make a list of the lands so subject to sale and enter on such list all taxes, assessments and other municipal charges which were liens on such property on said first day of July. He is also to add to such list any unpaid installments of assessments theretofore levied and existing, whether then payable or

(Continued on Page 14)

Wide Response To Garden Club Idea

Response to the suggestion made in the last issue of The Town Manager regarding the organization of a Garden Club in Teaneck, has been genuinely enthusiastic among flower and garden lovers of the Township.

Following are a few of the communications received by the Secretary of The Town Manager:

April 20, 1932.

Sec. To Town Manager,
Am interested in starting Garden Club. Please put my name down for it.

Wm. Flackman,
48 Church Street,
West Englewood, N. J.
* * *

April 8, 1932.

The Town Manager,
Dear Sir:
Reading about the "Garden Club of Teaneck", in the "Town Man-

Surplus Will Reach \$200,000 By December; Unappropriated

Financial Advisory Board Chairman Explains Stand in Urging Its Use Immediately To Relieve Taxpayers' Load; Quotes Financial Authorities

At the preliminary meeting of the Budget Committee called by Township Manager Paul A. Volcker, on January 13, 1932, Mr. Charles A. Weiner, Chairman of the Finance Advisory Board, made in substance, the following statement:

"Before going into the mechanics of the budget for 1932, I would like to make a few remarks about the proper disposition of our surplus for 1931 with the hope that from such a discussion we may arrive at a sound conclusion regarding financial policy.

"We all know that the administrative functions of municipal government as a cooperative enterprise are maintained by the power of taxation delegated by law to the governing body. In recent years this serious responsibility has not only been lightly regarded but the power of taxation itself grossly abused.

"Budgets were prepared which carried appropriations greatly in excess of actual operating requirements and were designed to serve chiefly the ends of practical politics rather than the needs and best interests of the community.

"The budget for 1931 has clearly and conclusively shown that these allegations had a foundation in fact, for after reducing the operating costs of this municipality by about \$84,000 below those provided in the budget for 1930, the fiscal year closed with a surplus of about \$50,000, of which about \$15,000 is accounted for in the expenditure side of said budget.

"It is evident, therefore, that if the forecast for 1931 had coincided with the anticipated revenues and actual expenditures, the taxpayers for the 1931 fiscal period would have been benefitted to the

(Continued on Page 6)

ager", wish to say that I will be more than pleased to have a club started in this town. We have often talked about the fact, that Teaneck, with its lovely gardens, seemed so far behind the surrounding towns.

I am awfully fond of flowers, and have a large garden of my own that I take great pride in and hope your movement toward a "Garden Club" goes over the top.

I remain,

Sincerely,
Mrs. H. Langley.
285 Frances Street,
Teaneck, N. J.

P. S. West Englewood is talking about one and getting several Teaneck residents interested, let's hope ours materializes before long, in fact, before we join the W. Eng., one.

Mrs. H. L.
(Continued on Page 4)

TOWN "BOOKING" OFFICE CLEARS DATE CONFUSION

This is just a reminder that following a suggestion of the P. T. A. Council, there has been established at the Town Hall a booking office or clearing house for entertainments, social events and public meetings. When it was found several weeks ago that three organizations had scheduled minstrel shows, if not on the same evening at least within a few nights of each other, it seemed high time that something be done to bring order out of the chaos. Call the town hall to clear your dates.

TAXPAYERS' LEAGUE MEETING
The regular meeting of the League will take place at the Municipal Building on Wednesday, May 11th, at 8:15 p. m.
Be present and join in the discussion of important matters.

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Stiff Regulation For Peddlers Here

After much study of typical ordinances in force in other nearby municipalities, of the model ordinance approved by the New Jersey League of Municipalities, and of local conditions in Teaneck, the Township Council has passed, after due advertisement and public hearing, a new peddlers' ordinance for Teaneck.

The study of conditions leading up to this move was undertaken with a view to give to established and reputable local merchants such protection against unfair, fly-by-night, irresponsible competition as the state laws make it possible to give, and to protect citizens from being victimized by unknown and unreliable dealers.

Throughout the discussions prior to passage of the ordinance, the council kept in close touch with the merchants of Teaneck, whose representatives appeared before it several times regarding the matter.

While as a result of this ordinance the township probably will collect annually a somewhat larger amount in fees for licenses and permits than heretofore, it was agreed by members of the council and Mr. Volcker, who drafted the ordinance after the preliminary discussions, that its chief purpose is not to increase municipal revenues, but rather to give adequate protection to Teaneck's merchant taxpayers and its citizens.

Legal restrictions make it impossible for the ordinance to accomplish this to as full a measure as desired, but the merchants concerned have agreed that the council has done for them the best it could do.

One of the legal restrictions, for example, is the state law which denies the municipality the right to demand a license fee from a peddler if he is a war veteran and is acting as principal, not merely as an employee. Under that restriction it was found impossible, for example to collect license fees last summer from several ice cream peddlers, each of whom was able to show that he was a veteran, and each of whom set up the claim that he was an independent dealer selling his own wares.

Another barrier in the way of complete home rule is the federal Interstate Commerce Act, which makes it impossible for local authorities to interfere with solicitors going from door to door seeking orders for goods manufactured in another state, since that would be interference with interstate commerce.

The ordinance defines as a "peddler" one who travels on the streets or from house to house, hawking or selling goods, wares or merchandise. He must file an application in detail as provided in the ordinance, procure a license plate and pay fees of \$5 a day, \$25 a month, \$100 for six months or \$200 for a year, as the case may be, and is not required to give bond.

The "transient merchant" is one

who engages in merchandising business in the township with the intent of closing it out inside of a year. He must file an application and procure a certificate, must pay a license fee of \$200 for a period of 180 days, and in addition give bond in amount equal to twenty-five per cent of the value of his stock of goods, whether at his place of merchandising or in warehouse, the minimum amount of any such bond to be \$1,000. This bond is to indemnify and insure payment to the township for any penalty or costs incurred in the enforcement of state laws, and to insure reimbursement to any purchaser of the amount he has paid for goods under misrepresentation on the part of the transient merchant or any of his employees or agents.

Any merchant establishing himself in the township with intent of remaining here in business permanently is classed in the ordinance as a "new merchant" until he has been here one year. He must file an application, procure a certificate and give bond for 10 per cent of the value of his stock, for the same purposes as in the case of the transient merchant. After one year he is no longer classified as transient and need no longer be bonded.

A "transient merchant peddler", as defined in the ordinance, is a transient merchant who in the pursuit of his business becomes a peddler, or hires one or more peddlers. He must have a certificate and pay the same fee as the transient merchant, namely \$200 for 180 days, and in addition must pay for each peddler he employs the regular peddler's fees of \$5 a day, \$25 a month, \$100 for six months, or \$200 for a year.

A "solicitor", selling goods by sample and taking orders for future delivery, must file an application and secure a license and must wear a button, but he is not required to pay any fee.

A "non-profit-making vendor" is one who, as agent, sells goods for the exclusive benefit of a philanthropic, charitable or religious society. Any such person is required by the ordinance to file an application and secure a license and button for that purpose, but not to pay any fee.

The declared purpose of the ordinance is "to prevent unfair competition and dishonest business practices, by the regulation of the conduct of classes d, e and f vendors (solicitors, non-profit-making vendors and new merchants) and by the imposition of license fees for revenue upon a, b and c classes" (peddlers, transient merchants and transient merchant peddlers).

To secure license or certificate, an applicant must first get an application blank from the Chief of Police and fill it out in accordance with specifications in the ordinance. After the police have had reasonable time to verify information

(Continued on Page 3)

\$25,000 SPENT HERE TO AID THE UNEMPLOYED

Up to the middle of April a total of approximately twenty-five thousand dollars had been spent by Teaneck in unemployment work and in direct dependency relief. Of this the State of New Jersey has refunded about ten thousand with perhaps another thousand due. The total spent is in the proportion of five thousand for dependency relief and twenty thousand for unemployment.

At the time the program was originally fixed it was expected that the athletic field would be the principal project with several others very much subordinate thereto. As it has worked out to the present, however, as much has been spent on other projects as has been spent on the field. This has been mainly due to the necessity of finding work for the class commonly referred to as the 'white-collar worker' and also for the women. Clerical work has been found and made in the measuring of the buildings of Teaneck for the equalization of tax valuation purposes, in preparing the tax sale and in the clerical work connected with the 1932 audit. Twenty-five hundred dollars were consumed in wages to women engaged in sewing for the hospital.

Since the exhaustion of the County funds, Teaneck has also assumed the necessary clerical and investigation costs of the district directors office, this money going to Teaneck people. In outside work the unloading and spreading of some sixteen hundred yards of cinders, the painting of street signs, the work on the West Englewood ramp and the grading of the new park in the West Englewood sections have made severe demands on the funds and make necessary a reapportionment particularly as to the amount it is possible to spend on the athletic field. Beyond this, the desirability and the possibility of sparing enough money for two small wings on the Library is also under consideration.

It seems now that absolutely all of the money allotted to Teaneck by the State will have to be used, and there is a strong possibility that Teaneck will have to provide funds beyond those needed to match the State's contribution. There are several reasons for this, first the list of those needing work and direct relief is not decreasing but rather it is being augmented by a class who up to the present have managed to live on savings and now, these being exhausted, must have help. Among this class are found cases which are more serious than many of those first registered. Secondly, private funds are running low and there is a strong possibility that the Township will have to take over some of the work which has been so ably done by the Welfare Committee during the winter, such as providing shelter, clothes and hospitalization. The supplying of coal and milk at the beginning almost entirely done by the Welfare Committee has already been taken over.

STIFF REGULATION FOR PEDDLERS IN NEW LAW ADOPTED IN TEANECK

(Continued)

tion given in the application, as to moral character, the Chief of Police shall signify on reverse side of the form his rejection or approval, and then transmit the application to the Township Clerk, who is designated as the license officer. He will issue the buttons, certificates or license plates, as the case may be, and collect the corresponding fees.

Any license may be revoked by the township council for violation of its terms, or violation of any local ordinance or state or federal law, or for any falsification in filling out the application therefor. The license holder must be granted a hearing by the Township Council upon request.

Violation of the ordinance, or of New Jersey Public Laws of 1931, Chapter 88, subjects the violator to a fine of not less than \$25 or more than \$200, or imprisonment for not more than 90 days, or both.

At the public hearing before the council, the only objector to the ordinance as read brought up the point that persons selling cakes or other wares for a local church benefit would place themselves in the position of violators of the ordinance if they failed to take out licenses; but since no other speaker supported this view the ordinance was passed without change. Enforcement of the ordinance, like all other local ordinances, will rest with the local police, and it was not felt that there was any probability of this clause being found objectionable to anyone.

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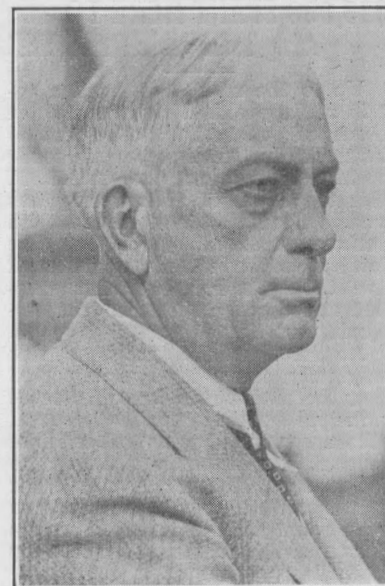
MANAGER PLAN TOWN REFUNDS 40% TAXES

(Continued)

vices nor reducing city salaries. The large tax refund was made possible because of the profit from the city-owned and operated electric plant. The gross annual income for the city government is \$55,000, of which only \$8,500 is raised by general tax levy.

There is no "hokum" about the financial condition of Front Royal—neither have electric rates been raised in the effort to reduce taxes. Quite the contrary—last September the council reduced electric rates 10 per cent and the sewer tax rate was cut from 70c per hundred dollar assessed valuation to 50c.

Austin, Tex.—Don't talk to citizens of Austin about abandoning the manager plan—this city of 53,000 persons ended the year 1931 with a cash balance in its treasury, having collected 93 per cent of the 1931 tax levy during the year, reduced electric power rates of the municipally owned electric plant and effected a reduction of fire insurance rates from 28c to 17c with a maximum good credit rate of 15c. A saving of \$55,000 a year to customers resulted from the cut in electric rates.



SAMUEL S. PAQUIN

WIDE RESPONSE TO PLAN TO ORGANIZE GARDEN CLUB HERE

(Continued)

Secretary,
The Town Manager,
Teaneck, N. J.

Am interested in your plan of starting a Garden Club in Teaneck.

Very truly yours,
Edith G. Titsworth
(Mrs. S. R.)

* * *

A note also favoring the Garden Club movement, with an intention of becoming a member was received from W. Spindler, 7 Tessen Street, Teaneck.

HENRY BEHNKEN, JR. HAS MODERN STORE

Mr. Henry W. Behnken, Jr.'s new surgical appliance store now located at 250 DeGraw Avenue, Teaneck, N. J., has been visited by many New Jersey physicians including several from New York who have all congratulated Mr. Behnken for taking so much interest in equipping such an ideal sanitary, sunlighted place.

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CHIEF HARTE

INSPECTION OF POLICE DEPARTMENT SHOWED EXCELLENT RECORD

On the morning of April 24, the Teaneck Police force was given one of its periodic inspections. Because of the inclement weather the inspection was held in the Council Chamber. Quite an audience was present to watch the proceedings. Among them were Mayor Van Wagner, Councilman Morten and Paquin, Judge Ferry, Fire Chief Murray and several members of the Public Safety Advisory Board. Before the inspection began and while the men were at attention, they were addressed by the Mayor and Councilman Morten.

The actual inspection was carried out by Mayor Van Wagner, Councilman Morten and Township Manager Volcker. It was detailed and exacting. The men were given ratings on five points: general appearance, uniform, revolver, miscellaneous equipment and lockers. Here and there a minor variation from regulations was found but as a whole the inspection resulted in all men receiving a good mark which varied from a hundred per

cent in the case of Chief Harte to eighty-four for two of the patrolmen.

The men made a particular good appearance because Sam Brown belts had lately been adopted as part of the official equipment. The interested spectators were unanimous in their opinion that Teaneck's police force as it turned out for inspection would compare favorably with any police force in the State.

WEST ENGLEWOOD BANK DEPOSITORY FOR U. S.

Word has been received from the United States Treasury that The West Englewood National Bank has just been appointed a United States Depository for Postal Savings Funds.

This means that any resident of Teaneck making a deposit in the Postal Savings Fund, through the West Englewood Post Office, the funds of such deposit will be deposited by the local Postmaster in The West Englewood National Bank.

The West Englewood National Bank is Teaneck's first banking institution, and was organized in 1923.

In addition to being a Postal Savings Depository, the bank has been a depository for the United States Government, State of New Jersey, and Township of Teaneck for a number of years.

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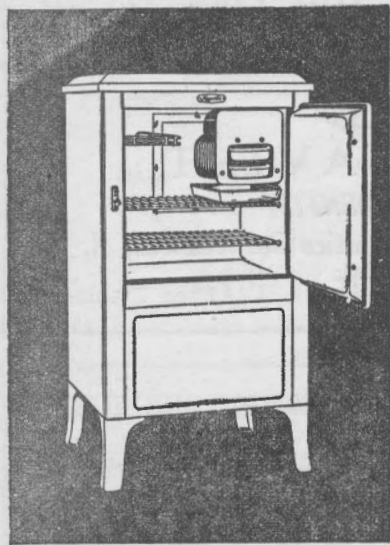
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SURPLUS WILL REACH \$200,000 IN DECEMBER; TOTAL UNAPPROPRIATED

(Continued)

amount of the \$50,000 surplus in additional tax reduction for that year.

"It is a recognized sound principle of municipal finance that the governing body shall not extract any more contributions from the pockets of the taxpayers than it is actually required to meet the current and funded obligations of the community in any one year and secondly, that all appropriations for any purpose shall be definitely specified and allocated in order that all taxpayers shall be informed without ambiguity, concealment or subterfuge as to the use to which his tax-dollar is go-

ing to be applied which is another way of saying that all disbursements shall be made for no other purpose than what they were intended to serve.

"The practice of transferring funds in the budget for other purposes than those anticipated and provided for at the beginning of each fiscal year is in my opinion incompatible with an honest budget adopted by ordinance for the systematic control and regulation of legitimate disbursements.

"The causes for the existence of a surplus of \$50,000 in the 1931 budget, may be attributed to a combination of factors in which economical and efficient management favored with good luck have predominated but whatever may have been the contributing causes which brought about this favorable situation, I can see no valid reason in law or equity why one group of taxpayers during a certain fiscal period shall be penalized to the extent of \$50,000 in order to provide a floating fund for contingent obligations which may never materialize.

"In accordance with the laws of the State of New Jersey, a deficit on the expenditure side of the budget is a misdemeanor. A deficit, then can only occur on the revenue side. Since anticipated revenues are deducted from the total estimated expenditures before striking the balance to be raised by taxation, it follows that in the year previous to the appearance of the deficiency the taxpayer was benefited to the amount of the deficit, and which the law requires, shall be made up as a whole the following year by direct taxation without funding in order to balance the budget.

"This is wise legislation. On the other hand I am not aware that there are any mandatory provisions in the law which obligate the governing body of any municipality to create reserve funds out of any surplus to cover contingent losses.

"According to the auditor's report as of December 31, 1930, there were about \$3,000,000 of local im-

provement bonds outstanding. The annual interest on this sum is about \$180,000, which total has been appropriated but of which only \$95,000 has been estimated will be received in interest during 1932.

"In other words, the taxpayer at large is carrying a load of \$85,000. Now, gentlemen, if this estimate of \$95,000 falls short of this estimated income from this source, the taxpayer is again penalized the following year to the amount of the shortage but if there is a surplus in revenues over the amount anticipated, the said surplus according to present plans is not returned to the taxpayer the following year but carried over as a surplus to be used at some future time for the benefit of another group of taxpayers who have not participated in the creation of this reserve fund.

But a surplus on the revenue side may not only arise from an excess of anticipated interest on local improvements but also from the payment of fines, on delinquent taxpayers for non-payment of taxes and assessments.

At the present time delinquent taxes and assessments two years in arrears may be estimated at about \$1,000,000 and with a penalty at the rate of 2 per cent a year, the accrued income from this source amounts to about \$50,000, an amount which I consider ample and sufficient to take care of any contingent losses as the result of such delinquencies.

"Under such circumstances, I see no justification why the surplus of \$50,000 in the 1931 budget should not be included in the revenue side of the 1932 budget which would offset about 50 per cent of the Township's share of trust obligations and legitimately operate in favor of immediate tax relief this year.

"We must further take into consideration that the appropriations aggregating \$37,000 for costs of improvements in abeyance in the 1932 budget will eventually add to the assets of the municipality

(Continued on Page 7)

GOOD NEWS IN TOWN

The Cedar Lane Barber Shop at 461 Cedar Lane, Teaneck, N. J., is now under the management of Mr. Ralph Giglio, formerly with J. P. Carey, Grand Central Terminal barber shop of New York City.

Strictly Individual Sanitary Super Service at same price of any local barber shops.

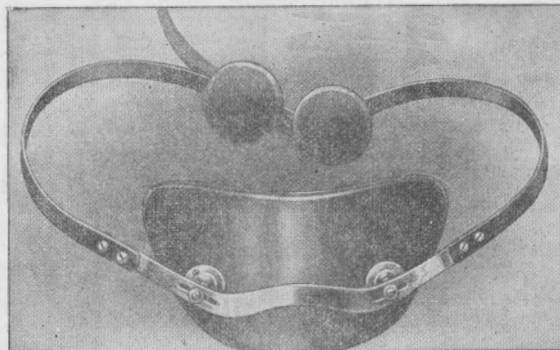
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TEANECK, N. J.

Teaneck 6-0336

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SURPLUS WILL REACH \$200,000 IN DECEMBER; TOTAL UNAPPROPRIATED

(Continued)

when such costs are liquidated.

"Arguments have been advanced by many writers on municipal finance to the effect that the weak link in the finances of a municipality lie in the lack of liquidity of its assets as well as lack of cash surplus of sufficient proportions to enable the governing body to conduct its affairs, independent of commercial banking accommodation.

"It is therefore proposed by these writers that the municipality shall create a reserve fund through additional appropriations each year over and above actual requirements for the payment of municipal services on the ground that it is good business practice.

"I would be inclined to accept this proposition if public finance and private corporate finance operated on the same economic principle. There can be no comparison between the two fiscal systems as they are diametrically opposite in intent and purpose. One operates on the theory that the public shall pay what the traffic will bear while the other on the theory of net cost for services for the benefit of all.

"Private corporations build up reserves out of profits during good years to provide for business fluctuations, unwise investments, bad accounts and the regularization of dividend payments as a basis for the market stability of its shares of stock for investment purposes.

"Private corporations have no other sources of revenue from which they can build up reserves except from a profitable operation as its shares of stock are now assessable with the exception of bank stocks which carry a liability as prescribed by law.

"A municipality on the contrary does not only hold a pre-lien on all property within its jurisdiction for the payment of taxes and assessments but the law has made it mandatory on the tax collector to hold a tax sale annually for the recovery of taxes and assessments one year in arrears, thus providing an effective method of safeguarding the solvency of the municipality and protecting the interest of other taxpayers who may be called upon, at some future time to make good any losses through the neglect of the tax collector in the performance of his duties or through other causes beyond his control.

"It would appear to me, therefore, to be a better business policy not to create reserve funds for bad debts out of surplus, but rather to employ better methods of collection throughout the year and to be alert and prompt in the liquidation of all outstanding obligations through regular tax sales and foreclosures, thus keeping the slate clean of all problematical tax title liens.

"I am convinced that property in Teaneck Township is very conservatively assessed. The margin be-

tween market value and assessed value is after all the only criterion upon which the Township can base the safety factor of security it holds for its so-called frozen assets.

"With a record of more than \$20,000,000 in increased valuations conservatively appraised during the past eleven years, no fear should be entertained as to the inability of the Township to take care of such contingencies and it would appear in this instance to be a sounder and fairer method of applying the power of taxation to spread any losses, over larger assessed valuations if, as and when they arise.

There is a further question involved in this important problem. Experience has taught us that sound principles of finance may be implanted by one earnest administration only to die and be discarded at the close of its term of office.

"Unless the law specifically allocates the surplus to a definite purpose there is no assurance that such a floating fund created by the sacrifice of a group of taxpayers in a certain fiscal period will be similarly applied by others in the future.

"For this and other reasons above stated, I believe that all surplus funds should be liquidated at the beginning of every fiscal year, either by increasing the appropriation for the reduction of outstanding obligations against the Township at large or by a reduction in general taxation. If all funded debts and ascertainable liabilities as to amount and time have been amply provided in the budget for 1932 there should be no other alternative than to return the surplus to the taxpayer."

NOTE—In view of the statements made by Township Manager, Paul A. Volcker, regarding the financial conditions of the Township, supported by the recommendations of the auditors it was decided not to appropriate any surplus in the budget for 1932. The book surplus amounted then to about \$150,000. If no expenditures are made during the year outside of those provided in the budget, the book surplus at the end of 1932 will probably exceed \$200,000.

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ADVISORY BOARD ON PUBLIC SAFETY GAVE VALUABLE SERVICE

An expression of appreciation by Samuel S. Paquin, Councilman

In the reorganization of Teaneck's Fire Department, recently made effective by the township council through its adoption of an ordinance creating the position of Deputy Fire Commissioner as a full-time job, the administration has taken another constructive and courageous step forward. For it must be admitted that it takes courage to authorize an increase in the cost of fire protection service for the municipality at a time when everyone is clamoring more than ever before for every possible economy.

But there is false economy as well as true economy. There is a "saving at the spigot" that may mean "waste at the bung hole". If the increase in cost to citizens in taxes is more than offset by decrease in the cost to citizens for fire insurance coverage, as the council seems to have good assurance, the near future may be depended upon to make a positive and favorable answer to any who may now be inclined to find fault with the action taken.

Another significant aspect of the matter lies in the fact that the change made, and the reasons therefore, afford the best example up to date of the value to Teaneck of that clause in the Municipal Manager Act which enables the Council to avail itself of the cooperation of citizens in seeking a solution of municipal problems. Several advisory boards, serving without pay, have given the council valued help, but the members of the Advisory Board on public Safety, in investigating the conditions and needs of the fire department, have devoted more time and effort to public service than members of any other board have been called upon to give. Certainly Messrs. H. B. Ward, John Tribert and A. N. Berg are entitled to the appreciation of the people of Teaneck, on whose behalf their service has been rendered.

SCHEMES OF TAXATION IN VOGUE IN U. S.; TARIFF'S INFLUENCE

From the dawn of history to the present time the subject of taxation has always been a mooted question. It has been the cause of many a rebellion, the downfall of dynasties, and the birth of democracies.

Back of the growth and development of constitutional and representative government there lurks the problem of taxation; for it is a legal maxim that every right acquired implies an obligation.

While in theory the power of taxation resides in the people, in practice our partisan representatives, after election, generally do as they please. Out of the necessity of collecting taxes for the maintenance of the legitimate functions of government there has arisen many schemes of taxation which our practical politicians expound according to the taste of their constituents.

In the halls of Congress it is the tariff. At one time it was a tariff for revenue only; then a protective tariff with the avowed intention and laudable purpose of protecting our laboring classes from ruinous competition from manufactured goods produced by pauper labor; and then, a super high protective tariff which prohibited and eliminated competition altogether.

The theory that a prosperous industrial class can maintain the prosperity of the farmer has been shown to be a fallacy.

The price for the products of the farm depend on the world's supply and demand. The farmer pays a high price for everything that he consumes under our existing system of high protection and gets a small price for the surplus which cannot be absorbed at home. Some members of Congress representing the farming communities seek by legislation and through this same insidious scheme of taxation to alter natural economic laws and make good the losses of the farmer. If labor, engaged in manufacture, must pay higher prices for food, wages must advance. If these wipe out the existing preferential rates and profits arising from the operation of a high tariff, no revision by the farmer will be allowed without a struggle, unless these revisions are nullified by further increases in the present schedules. The protective tariff is a political instrument designed to serve certain interests by inequality and favoritism and it ceases to be profitable when equity is the rule for its operation.

A denial that a super high protective tariff is economically sound under all conditions of world readjustments is frowned upon as heresy by those engaged in keeping the masses in ignorance as to the effects and influences that this scheme of taxation has on the consumer, be he a farmer or a laborer.

Another scheme of taxation
(Continued on Page 12)

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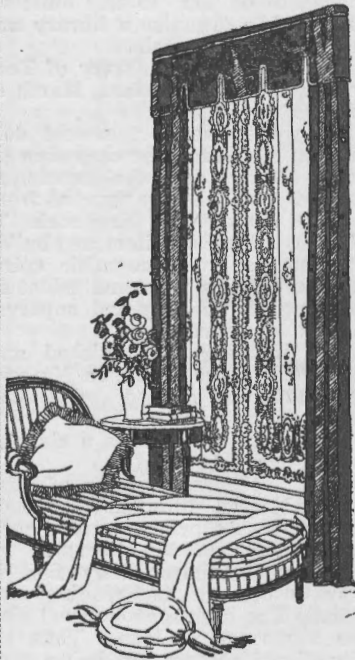
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TRACES ORIGIN AND DEVELOPMENT OF THE FREE PUBLIC LIBRARY

About sixteen years ago the first movement toward establishing a public library was started in Teaneck.

Books were donated and a loan of books was secured from the New Jersey State Library Commission with which to make a start.

The library (as it was called) was first opened for distribution of books in a private home, but soon was moved to a store on Station Street.

There it flourished until a commodious new store building was erected at the corner of Station Street and West Englewood Avenue. The library was given quarters in the new building (now Cutler's Drug Store) and there operated for a number of years.

When the terrible scourge of infantile paralysis swept through New York City and the surrounding country the library closed its doors to the public as did the churches and theatres.

After the anxiety caused by this dreadful epidemic was over the work was opened up anew under the sponsorship of a public spirited group of women known as the "Schools-Civic Association" and subsequently as the "Library Association."

It was decided by this small group of women that unless permanent quarters were secured the work would not develop. So with their good names as security for funds, they procured a temporary loan from the Palisade Trust Co., of Englewood, and purchased the old Slone cabin, at the corner of Teaneck road and Bedford Avenue (now a gas station). They then took shares in the Franklin Society and permanently financed their venture. Not only were they now obliged to look after the distribution of books, but equally important, they must regularly meet their building and loan payments. To this end these women bent every energy.

Teaneck was then but a village with a population of about thirty-five hundred scattered over its seven miles of length and three miles of width, and dollars were not plentiful nor easily gathered together. However, by conducting food sales, card parties and fairs, the women met all payments. About two years after they had taken title to the property they had purchased for two thousand dollars they were offered seventeen thousand and five hundred dollars for this valuable location and they sold it.

The active members of this association who carried this work to a successful culmination were: Mrs. Emma Ahrens, Mrs. Eveline D. Caddy (deceased), Mrs. Agnes S. Campbell, Mrs. Georgiana H. Greenlaw, Mrs. Margaret S. Hawkey, Mrs. Louise S. Jordan, Miss Lillian Kennedy, Mrs. Sarah Kennedy, Mrs. Doris Nibbe, Mrs. Rose Peinecke, Mrs. Frances S.

(Continued on Page 10)

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The present style of the nipped in, slightly raised waist-line the flattened diaphragm and slenderized hips call for a perfect foundation garment. The heavy corset is a thing of the past. The new garments are light in weight, flexible to the touch, some cannot even boast of boning. Perhaps you would choose an open mesh material which would be ideal for the summer, but so cleverly designed that perfect control of the figure is assured.

An individually designed foundation garment will not only mould and redistribute the flesh making the figure smaller while being perfectly comfortable, but it will also improve the health because when

the organs are properly supported many common ills such as headache, backache and gas disturbances are corrected.

The so-called "Spare Tire—the roll of flesh above the waist can be eliminated. The "Lordosis Curve" or hollow back can be corrected. It is also a simple matter to flatten the diaphragm and stomach and slenderize the hips with a garment that is individually designed. The young woman just maturing will find a suitable garment to help mould her figure before allowing it to spread. The woman of very thin figure will be grateful for a garment which doesn't have even a seam pressing on a sensitive hip bone. The short woman will find comfort in a corset which is made to her measure. The tall woman will glory in a garment made long enough to control the figure—and who has not seen a woman pulling down a corset which is too short and "rides up".

Fortunately the flat boyish form is passe'. It has been proven women have broken the muscles of the breasts in attaining the flattened appearance. The new figure calls for the rounded bust. The up-lift bandeau will greatly assist in correcting the contour of the bust and strengthening the muscles. One of our all-in-one foundation garments also features the uplift for the bust.

Statistics prove that 70% of women suffer from some form of ptosis or what is commonly known as dropped stomach. The proper support with or without a pad will greatly aid sagging organs, thus permitting them to function normally, bringing about renewed circulation and better posture. The backache, so common among women, can be relieved by supporting the organs and taking the strain from the small of the back. The Sacro-iliac Sprain is another condition which can be greatly helped by the use of the proper garment. Pads are sometimes used in supports to great advantages in cases of hernia or rupture, floating or movable kidney, also in post-operative cases where incisions or scars need protection while the body needs support. Maternity garments—without any elastic—but with adjustable features are a boon to women at one of the most vital times in their lives, when a good support will mean better health later in life.

Wear the proper foundation garment at all times, an individually designed corset will improve your figure and add to your appearance. A poorly fitting garment will spoil the lines of the best gown.

TRACES ORIGIN AND DEVELOPMENT OF THE FREE PUBLIC LIBRARY

(Continued)

Quasdorf, Mrs. Elizabeth S. Sample, Mrs. Ella Schumann, Miss Mattie Scott, Mrs. Irene Thackwell.

Fifteen thousand dollars of their money these women now offered to the township of Teaneck for the purpose of erecting a public library on the municipal grounds.

After holding a referendum on the matter the township accepted the donation and voted to add five thousand dollars to this building fund and to organize a library under township control.

The Free Public Library of Teaneck was then organized, March 8, 1927.

With the twenty thousand dollars building fund the charming library building on the municipal grounds was then constructed from a plan drawn by Frederick T. Warner, a busy architect and builder, who displayed fine public spirit by donating his time and talent in planning the library and supervising its construction.

The building was finished and dedicated to the public in November, 1927, and opened with 650 books on its shelves.

Today the library has a circulation of over 86,000.

Under the supervision of Miss Agnes Norton, librarian, branches are run in the primary and grammar schools of the township so that small children may find it easy to procure fine reading material. The high school school also has a permanent loan. Thus all educational centers are being provided with excellent materials from our Free Public Library.

Charmingly furnished and with an atmosphere of friendliness toward all, the library is undoubtedly one of the most popular resorts in the town. The rapid growth in its list of patrons fills the building to capacity on almost all afternoons, taxing to the utmost the resources of the library.

It is hoped that in the near future an adults' reading room, a children's room and a reference room may be added to the present fine beginning to care for the rapid growth of population in Teaneck.

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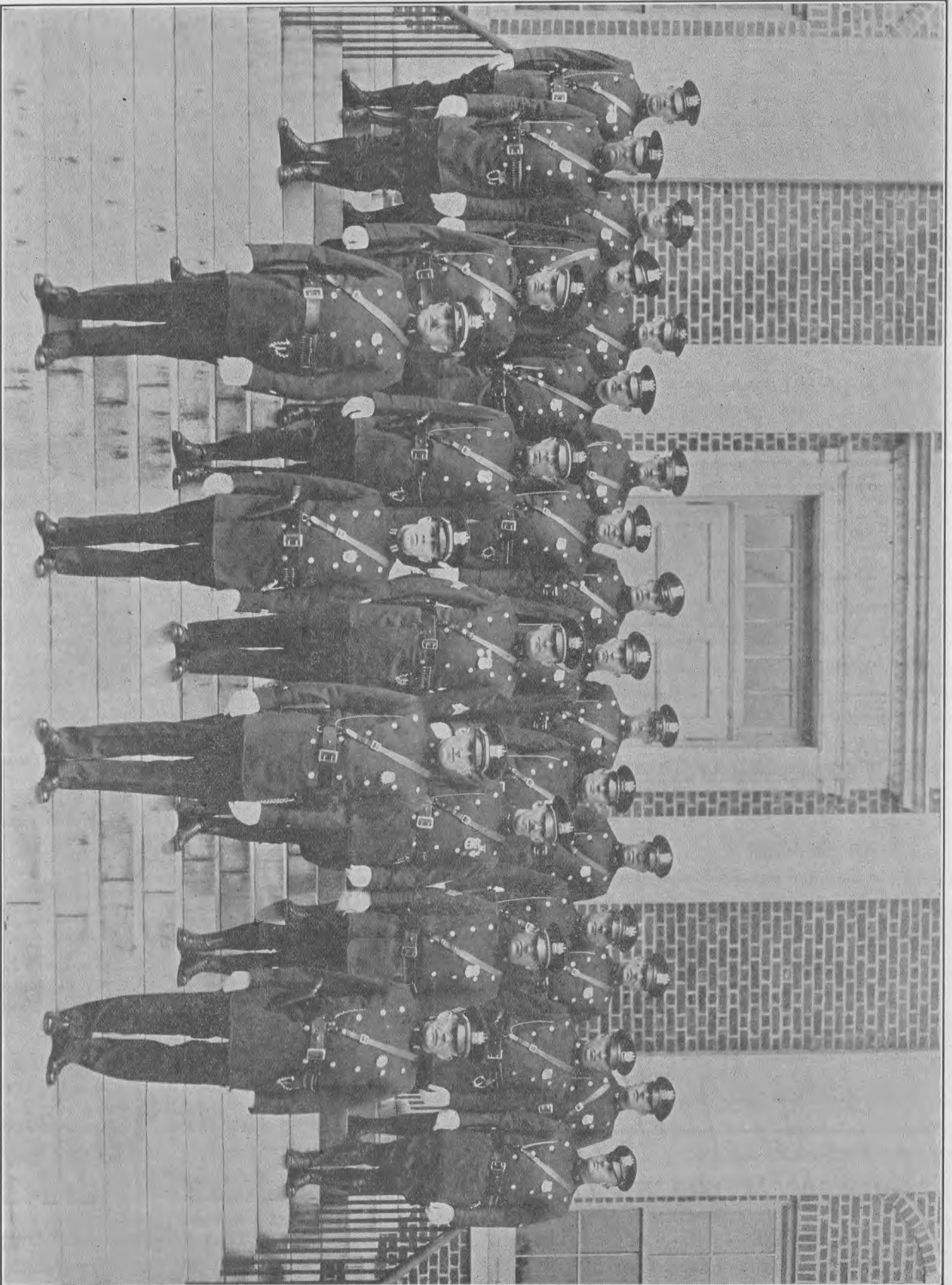
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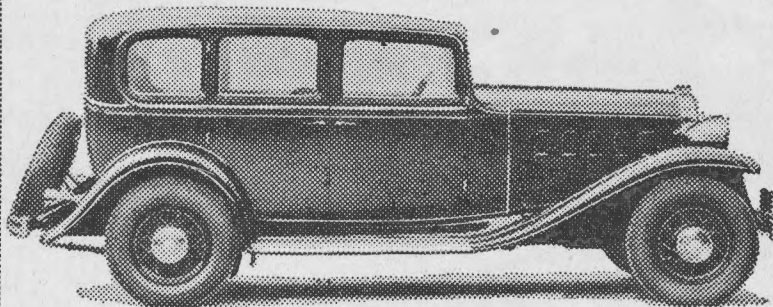
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SCHEMES OF TAXATION IN VOGUE IN U. S.; TARIFF'S INFLUENCE

(Continued)

about which we hear a great deal in cities now-a-days is the single tax idea of Henry George fame. This is neither a Democratic nor a Republican theory, although it is used by both political organizations in an attempt to make one part of the community that owns real estate pay the greater part of the cost of local government.

That any particular piece of property is not easily salable, that the income if rented would be insignificant, that it has greatly depreciated in value by reason of use and age do not enter into the tax assessors calculations as he is obsessed with the idea of the "unearned increment" which means little to the fellow who does not buy for speculation. Land and chattels must pay the cost of either good or bad local government, and thus it goes from year to year with a vengeance.

Another interesting scheme of taxation which has found good many "pork barrel" defenders at Trenton is the gasoline tax. It always begins by collecting this tax at the source for the sole purpose of building and maintaining state and county roads and finally ends by making the automobile user pay other costs of government. At present the local tax collector takes a toll from the owner of the car, then the wheel tax collector takes another and finally the state takes two cents for every gallon of gasoline purchased.

Thus the automobile owner furnishes funds that help to build roads that improve the real estate of the farmer who sells his lands to the enterprising developer who retails a lot for the cost of an acre to the unsophisticated city dweller who dies paying mortgage installments, taxes, and assessments.

MANAGER VOLCKER WILL AWARD GAS CONTRACT

Township Manager Volcker recently announced what is probably a novel method in awarding contracts where bids have been the same.

Three companies recently submitted the same figures for furnishing gasoline to the Police and Public Works Department. Mr. Volcker decided to give it to the company that pays the heaviest taxes to the Township.

Tax Collector Pearson was at once put to work searching the records.

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Because of the added expenses which have occurred and those which are still to be met in other phases of relief work, it now seems necessary that the preliminary plans for the field will have to be curtailed somewhat. It is not thought that the curtailment will have to go beyond the elimination of the two field houses which had been tentatively planned and the substitution of a utilitarian surface on the tennis courts in place of the surface which the tennis expert would like to have. The surface which has been decided on is of cinders treated with an asphalt emulsion and has been satisfactorily used in many school and public courts. Aside from the fact that a good share of its cost will go to local labor it has other things to recommend it, such as quick drying after a rainstorm, dustlessness, low maintenance, and possibility of flooding for a skating rink.

While prophesies are dangerous it is thought that the following can be promised for the Fourth of July: Six completed tennis courts, a completed baseball diamond, a completed running track and at least a small section of the grand-

stand.

It is also definite that the High School football team will be able to play its home games on the field next fall. It is not certain that the Varsity field that is the field within the running track and directly in front of the Grand stand can be used, but the soccer field immediately west thereof will be ready, for it is already green with the recently sown grass.

A combined Committee of the Council and the School Board is giving general supervision to the work. The School Board Committee consists of Schulenberger, Blankenhorn and Kick, while Council's representatives are Councilmen Paquin and Warner.

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**EXPLAINING LAWS ON
SALE OF REAL ESTATE
FOR UNPAID TAXES**

(Continued)

not, so that such list shall be a complete statement of all municipal charges against such property.

Where there are assessments for benefits for municipal improvements payable in installments, and the whole amount or unpaid balances of such assessments have become due and payable by reason of a default in the payment of any of the installments, the governing body of the municipality may, by resolution, determine that any subsequent installments which would not yet have become due and payable for such default, shall be considered as not in default and may direct the Collector to withhold from the tax sale such subsequent installments not yet due and in such case, the sale is made subject to the lien of such installments not yet due.

At the sale, the property is sold in fee to such persons as will purchase the same subject to redemption at the lowest rate of interest, but in no case in excess of 8%. If there be no purchaser for the property at the tax sale, the Collector sells the property to the municipality in fee for redemption at 8%.

The fees due the Collector for his services are:

For giving notice of sale 25c for each parcel of land advertised

For selling 25c for each parcel sold.

For each certificate 50c; besides necessary disbursements for printing, postage, advertisement and acknowledgements.

Where a parcel of land is sold to the municipality and not redeemed, then until the right of redemption is barred, all subsequent taxes, assessments and other municipal charges are assessed in the name of the owner as if no sale had been made and shall be and remain additional liens on the land, to be added to the amount of sale and paid before the land can be redeemed from the sale.

The purchaser may record the certificate of sale in the office of the Clerk of Register of the County where the land lies as a mortgage of land.

In order to redeem the lands, the owner, mortgagee, occupant or other person having an interest therein, may at any time within two years from the date of sale or at any time thereafter until the right to redeem has been cut off, pay to the Collector the amount required for redemption.

Where the redemption is made by a mortgagee or other person not primarily liable to pay the lien and having a lien upon or interest in the land, the person so paying, if he so elect, shall succeed to the municipal lien paid by him and shall be entitled to an assignment of the certificate of sale.

The amount required to redeem within ten days from the sale shall be the sum paid at the sale, with interest from that date at the rate of redemption for which the same was sold, but after ten days from the date of sale, the amount required for redemption shall be that amount together with the expenses incurred by the purchaser and subsequent municipal liens.

In case the certificate of sale is held by the municipality, the amount required for redemption includes all subsequent municipal liens with interest and costs.

In case the certificate of sale is not held by the municipality, the amount required for redemption, including all sums for subsequent municipal liens and interest and costs thereon actually paid by the holder of the tax title, or his predecessor, together with interest on the amount so paid at the rate chargeable by the municipality, provided the holder has filed an affidavit showing the amount of such payment.

If the holder of the tax title shall have filed with the collecting officers, affidavits showing the amount of expenses actually disbursed or incurred, affidavits of service, including copies of notices served and certificates of the searches made in the form of an abstract of title covering a period of not less than 20 years, the holder is entitled to such expenses as he has actually paid out for recording fees, fees for services of notices necessarily and actually served and in ascertaining the person or persons interested in the premises, but such fees and expenses shall not exceed in all the sum of \$12.00. But, if the taxes, interest and costs exceed \$200., then the holder of tax title shall be entitled to collect an additional sum equal to 2% of the amount paid for the tax title.

The holder of the tax title may at any time within twenty years after the purchase, give notice in writing to all persons interested in the land of their right to redeem. If such notice is served within 18 months after the sale, it shall state that their right to redeem will be barred unless they do so within the term of two years after the sale. If the notice is not served

(Continued on Page 15)

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96

EXPLAINING LAWS ON SALE OF REAL ESTATE FOR UNPAID TAXES

(Continued)

within 18 months after the sale, it shall state that their right of redemption will be barred unless they do so within six months after the service of notice.

If there be no redemption within the term limited by the notice or if there be no redemption within twenty years after the purchaser has entered into possession, then the right of redemption is barred.

After the time to redeem has expired without redemption, the purchaser, upon proper proofs, may obtain an official certificate showing that no redemption has been made, for which the collector is entitled to a fee of \$1.00, and an official tax search showing that all subsequent liens have been paid record or file the same with the County Clerk where they shall be recorded as a deed or conveyance.

In addition to these rights, the purchaser at any time after the expiration of two years, whether notice to redeem had been given or not, may file a bill in equity to foreclose the right of redemption and under this procedure, the right of redemption exists and continues until barred by the decree of the Court of Chancery, but no foreclosure decree, except in cases where a municipality is a party complainant, can be entered unless evidence is produced in the foreclosure suit that all subsequent municipal liens have been paid to the time of the commencement of the suit.

The law further provides that if any delinquent owner or lienor shall be at the time of the expiration of the time limited for the redemption of the real estate in which said delinquent person is interested, an infant under the age of 21 years, or an idiot, or have been judicially decided a person of unsound mind, then the right to redeem shall not be barred by service of notice as therein provided so long as such impediment shall continue, but shall be barred only by bill in equity to foreclose and decree thereon in accordance with the rules and practice of that court.

The title of a purchaser at sale shall cease and determine and the certificate of sale shall be void at the expiration of twenty years from the date of the sale, unless the purchaser, his heirs or assigns shall, before the expiration of that term, enter into actual possession of the land purchased or foreclose the right to redeem by notice or by proceedings in equity and record the evidence thereof as provided by law.

The foregoing are the general provisions applicable to the sale of land for unpaid taxes. It is furnished at the request of the publishers of the Town Manager in order that persons who may be hereafter affected by sales of land for unpaid taxes, may acquire some idea as to their rights and liabilities under the statutory proceedings but in all cases, however, such

persons, who are or may hereafter be affected by such sales, are urgently advised to consult counsel as to their rights and the proceedings that should be taken to protect their interests.

BE CAREFUL OF YOUR GARBAGE; HOGS DIE

That warning might be given for any number of reasons. But this time it is not given for the purpose of again asking you not to dispose of it in vacant lots (we will assume that no one who reads this is guilty of that practice). It is given because recently a number of hogs have died from eating Teaneck's garbage, presumably because of rat poison mixed therewith.

Teaneck's garbage after being hauled to the dumps is placed in separate hopper from which it is collected by a hog farmer. In this way its disposal as far as Teaneck is concerned is accomplished with comparatively little nuisance and at practically no expense. However, if the garbage should prove to be dangerous another method would have to be found for its disposal and any one of those available would prove very expensive.

And while we are on the subject, please be careful also not to mix glass with your garbage. Even a hog can't digest that.

NEW BOND PURCHASE SAVES \$2500 INTEREST

In keeping with the policy of the Township administration in purchasing outstanding Teaneck bonds with surplus funds, Tax Collector Pearson announces the purchase of \$15,000 of bonds which would mature in 1934. These bonds paid six per cent interest. The purchase price was 96½.

Mr. Pearson states that this purchase will approximate a savings of \$2,500 through the saving of interest.

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TOWNSHIP TREASURER'S REPORT

Following is Township Treasurer R. J. Pearson's statement of Teaneck finances as of date of March 31st, 1932 with a statement of tax arrearages:

RECEIPTS, 1932

Balance, January 1, 1932	\$ 44,534.41
Balance Collector's Account, Jan. 1, 1932.	83,545.16
1931 Taxes	96,288.61
1930 Taxes	47,542.88
1929 Taxes	18,221.17
1928 Taxes	278.32
1927 Taxes	244.52
1926 Taxes	87.37
1925 Taxes	33.92
1924 Taxes	64.40
1923 Taxes	133.08
1922 Taxes	3.28
1921 Taxes	17.50
Tax Title Liens	266.05
Franchise Tax	25.73
Gas Tax Refund	4,187.07
Interest on deposits	486.18
Interest and Cost on Taxes	11,369.99
Interest on Assessments	38,925.00
Recorder's Fees	204.00
Local Licenses and Permits	2,822.63
Engineers Department	166.45
Tax Searches	511.25
Assessments Receivable	102,170.19
Assessment Liens	1,783.15
Assessment Lien Interest	234.98
Miscellaneous Revenue	6,599.48

\$460,746.77

DISBURSEMENTS, 1932

School Tax	\$ 90,000.00
Budget	125,740.04
Misc. 1931 Reserve	3,466.11
Tax Title Lien	202.57
Miscellaneous	3,061.73
Redemption of Bonds	48,750.00

\$271,220.45

Cash Balance March 31, 1932. 189,526.32

\$460,746.77

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REAL ESTATE — MORTGAGES — INSURANCE

OUTSTANDING TAXES, MARCH 31, 1932

1931	\$396,586.06
1930	161,308.39
1929	83,926.10
1928	4,439.55
1927	3,635.10
1926	2,192.67
1925	1,628.39
1924	2,219.04
1923	637.20
1922	360.42
1921	241.08
		<hr/>
		\$657,174.00

ASSESSMENTS DUE DURING MONTH OF MAY, 1932

Collector of Taxes, R. J. Pearson, states that an installment on the following assessment is due on the dates shown for the month of May. He also states that by paying on or before the due date the taxpayers will avoid the 2 per cent penalty in interest.

No.	Name	When Due
36	West Englewood Ave., north side Sidewalks	May 16
53	Highwood Street	17
76	Alicia and Margaret Street, Paving	27
89	Palisade Avenue., Cedar Lane to Cherry Lane, Pav.	19
121	Merrison, Grange and Vanderlinda, Storm Drain....	27
134	Linden Avenue, North Street to Short St.	6
227	Sidewalks, General No. 7	19
268	Cedar Lane, Queen Anne to Garrison, s-w and wide.	18
269	Walnut Street, Storm Drain	18
279	Lincoln Place, General Improvement	25

STANDARD PROCEDURES
IN HEALTH SERVICE;
HOW OFFICER WORKS

By W. F. REYNOLDS,
Health Officer

The Health Officer is the executive officer and field agent of the department of health. He represents both the state and local departments, and is the first official to whom nearly every health condition is referred.

The information on which he acts comes from four principal sources:

(1) The reports of physicians, overseers, nurses, teachers, and other persons who are required by law to report certain conditions to him;

(2) Complaints from private parties;

(3) His own inspections either regular or special;

(4) Requests from a superior officer, board or head of department.

A health officer will not depend entirely on someone else to report to him before he takes action, but will make inspections and investigations at every opportunity on his own initiative. He is presumed to be familiar with health conditions in his district. When the knowledge of a probable unsanitary conditions come to him, a health officer's first duty is to visit the place himself, and make a thorough first-hand investigation.

He will consult all the parties who are concerned in the unsanitary condition, and will take whatever measures are necessary to determine the nature of the condition and the identity of the persons who are responsible for it. If the condition is that of a communicable disease, he will consult the physician in attendance, and will

assist him in carrying out protective measures.

The health officer has the power to enter upon any place or premises where conditions dangerous to health are known or believed to exist, and may make inspections of those places or premises. There is a question how much force a health officer may legally use in conducting an investigation. If he is denied entrance to a place where investigation is needed immediately, the best course for him to pursue is to call a police officer to accompany him and assist in making an entrance.

But a health officer who is well known in the community will rarely be denied admission, especially when he makes a second visit. Health officers in some states are protected against personal suits for their official acts.

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Wholesale Cuts In Salaries Of City Workers Seen In Survey

NEW YORK. — Sharp curtailment in city budgets forced by declining revenues is the report from practically every one of the 26 large cities included in a survey on "How American Cities are Retrenching in Time of Depression" by Harry H. Freeman, director of the Buffalo Municipal Research Bureau, to be published as a supplement to the April issue of the National Municipal Review.

Wholesale reduction of salaries and the elimination of capital expenditures appear to be the most popular methods of economizing, with some slashing of special services and some dismissal of employees. On the whole, however, reduction in the number of governmental employees has been less used as a method of effecting economy than a horizontal cut in the salary scale.

The survey shows that the following eight methods are being employed by cities for reducing salaries and wages: 1. dismissal of unnecessary employees or abolition of their position by ordinance; 2. making no new appointments to fill vacancies; 3. sliding scale reduction of salaries with the percentage of reduction proportionate to annual salaries; 4. an arbitrary percentage reduction applying to all salaries; 5. maintaining salary schedules but requiring a fixed or sliding scale contribution to the city treasury from all employees; 6. declaring a moratorium on salary increases; 7. staggering the employment in certain departments with the entire staff working part time to avoid dismissal; 8. compelling employees to take extra vacation without pay.

"As a general policy, cities should make every effort to maintain salary schedules, especially in the lower brackets," Dr. Russell Forbes, secretary of the National Municipal League and associate professor of government at New York University declared in commenting on the survey. "It is always extremely difficult to bring about increases in the salaries of municipal employees. Consequently, every effort should be made to maintain present public salary schedules for the lower-salaried employees. This can be done simultaneously with the installation of economies by giving municipal employees vacations without pay; or by compelling contributions from municipal employees to the city treasury. Either of these methods accomplishes the immediate purpose of economy without permanently reducing an already

low schedule.

"As a matter of fact, most municipal payrolls are cluttered with unnecessary employees which is merely handing out charity in the form of wages. Theoretically, the ideal action for cities to take in economizing would be to dismiss such useless employees and abolish positions that are not essential. It is, of course, an unfortunate time to carry out such a policy, since dismissal of these employees may mean that the city in some cases would have to support them by an expenditure through its welfare department instead of the department in which they were previously employed."

The cities included in the survey are: New York, Chicago, Philadelphia, Detroit, Los Angeles, Cleveland, St. Louis, Baltimore, Boston, Pittsburgh, Milwaukee, Buffalo, Minneapolis, Cincinnati, Newark, Kansas City, Seattle, Indianapolis, Rochester, Portland, Ore., Houston, Toledo, Denver, Oakland, St. Paul and Syracuse.

ADDITION TO LIBRARY WOULD COST \$5,000; COUNCIL IS INTERESTED

Teaneck is a very difficult child to take care of. It is shooting up so fast that there seems to be always something which it has outgrown something new that it needs. This time it is an addition to the public library.

This was brought to the attention of the Councilmen at one of their recent meetings by Mrs. A. Jordon and a group from the Emerson P. T. A. That their request for an addition that could be used for a children's room was proper and logical no one who has visited the library will deny. In fact it is somewhat of a mystery how the library handles the volume of business it does with the present cramped quarters. Its ultimate capacity has been reached years earlier than was estimated at the time it was built.

The Council designated Councilman Warner and Township Manager Volcker as committee to prepare plans, both architectural and financial for bringing about this addition and instructed them to report at an early meeting. It is particularly proper that Councilman Warner should be on this committee since it was he who drew the original plans for the Library. It is known that he has already submitted sketches which would seem to indicate that the work will cost about five thousand dollars exclusive of furnishings. Mrs. Jordon and members of the library board are being consulted as the work is progressing.

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PAQUIN'S EXPERIENCE IN PROFESSIONAL WORK SERVES TOWNSHIP WELL

(Continued)

of Uncle Sam. Living three years on the reservation, young Samuel learned the Sioux language fairly well, of which he still remembers quite a bit. After leaving the reservation he lived in different Minnesota towns until he entered the University of Minnesota at Minneapolis, where he was graduated with the A. B. degree with the class of 1894. In the interval he spent more than a year surveying government lands in the then wilds of Northern Minnesota.

Within a few weeks after graduation, Paquin joined the staff of the Minneapolis Tribune and served one year as reporter and a year as city editor. He then went to Chicago and was on the staff of the Chicago Tribune four years and the Chicago Evening American seven years, before coming east to join the staff of the New York Evening Journal in 1907. Two years later he was transferred to International News Service as assistant general manager and held that position until 1916, when as the result of the reorganization of the Hearst news service and syndicate enterprises, he was assigned to the syndicate division, where he still remains. In the greatest of all newspaper feature syndicates he has been successively business manager, service manager, promotion manager and editor of daily features, the position he now holds in King Feature Syndicate, Inc., located at 235 East Forty-fifth Street, New York City. For nearly 32 years he has had but one employer, Mr. William Randolph Hearst.

In 1915 Mr. Paquin was married to Miss Josephine F. O'Hara, and they resided in New York City until they occupied in September, 1928, their present home at 257 Cherry Lane, Teaneck. They have three children, Josephine E., Marjorie G., and Samuel S. Jr., who all attend either senior or junior high in Teaneck.

Shortly after settling in Teaneck, Mr. Paquin became interested in Teaneck Taxpayers League, and joined it. Although he had never before engaged in any political activity, he had been for years an independent in all state and municipal elections, and a believer in non-partisan government of municipalities, especially.

Because of his long experience as a newspaper man and writer, it was possible for him to be useful to the League, which made him its publicity chairman. He made an exhaustive study of the municipal manager form of government, which the League had been formed to promote, and wrote the entire series of articles that were published weekly in the Bergen Evening Record and the Teaneck Times-Review, for a period of twenty weeks, through the summer of 1930, giving the history of the municipal manager movement, the record of success of the manager plan in

many other municipalities, and an analysis of the New Jersey Municipal Manager Act, under which Teaneck adopted the manager plan by referendum vote on September 16, 1930. His election as councilman followed on October 14, and on November 11 he was sworn in for a term that expires in May, 1934.

His favorite pastimes are golf and bridge, at both of which he claims to be champion duffer. His only real hobbies are his family and taking a hand in administering the affairs of Teaneck.

PROMINENT NEWS EDITOR FAVORS MANAGER PLAN

In making a survey recently of several hundred American daily newspapers, Councilman Paquin learned that one of the prominent conservative publishers of the Middle West is an outspoken advocate of the municipal manager form of government. The publisher referred to is Frank P. MacLennan, who for forty-five years has owned and published the Topeka State Journal at Topeka, Kan.

At the top of the editorial column of the State-Journal every day appears that newspaper's platform of principles, setting forth the chief policies which it sponsors. The first item listed in the platform is "The Municipal Manager Plan".

Mr. MacLennan for many years past has been a director of the Associated Press, the most widely extended press service organization in the world, and he is known to members of his profession throughout the country as one of America's ablest editors. Councilman Paquin for many years has known Mr. MacLennan as one of the valued clients of the syndicate organization in which Paquin is an editor.

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Its Field—The Township.

Its Creed—Justice towards all; malice toward none.

Its Purpose—To make Teaneck a good place to live in.

Its Hope—Co-operation from all residents, on non-partisan basis, with an eye single to service for the benefit of all.

PUBLISHED ON THE FIRST OF EACH MONTH

Business Manager and Treasurer - - CHARLES A. WIENER
572 Lucy Avenue.

Circulation Manager - - P. E. McEVOY
542 Chestnut Place.

Subscription & Advertising Manager - FRANK A. JENNINGS
160 Johnson Avenue.

Secretary - - WARD SHEETS
249 Grayson Place.

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A BUILDING OPPORTUNITY

One of the most significant things that has transpired in Teaneck in several years is the entry of a long established Long Island development company into the competitive field of building operations in the township. If this company maintains in Teaneck the reputation it has established for itself elsewhere—of fair and honest dealings with buyers of homes and amicable co-operation with local authorities in carrying out policies adopted for the welfare of the community as a whole—the people of Teaneck may well regard the advent of this company with satisfaction.

It is to be hoped that the Mezick Development Company will realize not only that its entry into this field offers it a prospect of immediately profitable operation, but also that the reputation it establishes here will have much to do in determining its prospects for profitable developments later in other municipalities in Bergen County—a section upon which prospective home buyers in the metropolitan area will have their attention more and more closely centered through the next decade at least.

It is an old adage of business that "competition is the life of trade", and builders who have long been established here should welcome the coming of a concern whose large scale operations and advertising undoubtedly will attract to Teaneck many homeseekers, and stimulate business for all builders.

Certainly the building and sale of a large number of new homes will add greatly to the township's ratables and be directly beneficial to all taxpayers. For that reason The Town Manager extends a word of welcome on behalf of Teaneck to the Mezick Company. It remains for them to make that welcome more significant and lasting.

WHY LIMIT CITY MANAGER GOVERNMENT?

What has Senator Powell of Burlington County against the city manager plan of government?

The South Jersey Senator on Wednesday, April 27, introduced a bill which would exempt cities of the first and second class from the provisions of the act. That is to say, cities in these classes cannot adopt this form of government if the people of these municipalities desire to do so.

Among the cities which would be barred from this form of government if the Powell bill became a law are Newark, Jersey City, Paterson, Trenton, Camden, Elizabeth, Bayonne, Hoboken, Passaic, Union City, East Orange, Perth Amboy, Orange, New Brunswick, Plainfield, Clifton, Garfield, Hackensack, Millville, Bridgeton, Gloucester City, Englewood, Linden and Summit. Not one of these communities is in Senator Powell's county.

There seems to be no good reason why the larger municipalities of the State should not have the right to adopt this modern form of government if it appeals to the people of these communities as a good means for reducing the cost of government. In the West, where this form of municipal government is growing in favor, there are many large cities operating under it and with good results to the taxpayers.

There is nothing about any form of government that guarantees successful administration, this depending largely upon the men the people place in charge of their affairs, but under the city manager form there is opportunity to take municipal government affairs largely out of politics, and city managers rate their success on the cutting down of governmental costs rather than on how many jobs they can provide for deserving political workers.

Perhaps it is this phase of the city manager form of government that makes it unpopular with the politicians of the larger municipalities of the State. In view of the fact that the Powell bill does not affect any of the municipalities of his own county it would be interesting to know for whom he is acting in introducing this measure. Are the real sponsors of the bill afraid to let their constituents know that they are behind the measure?—Paterson Call.

Write your Senator immediately protesting the passage of such a bill which denies the people the right to say, how they shall be governed.

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